

- Time & Attendance
- Travel Card Program
- Uniform Management
- Vehicle Management

Information and Incident Coordination Center

Based on these evaluations, I can state with reasonable assurance that the system of controls are adequate for the programs and/or activities listed below:

- Management knowledge gained from internal assessments
- Self-Inspection Program (SIP) cycle results
- GAO or OIG audits and special reports
- Awards
- Firearms Armor, and Credential Tracking System (FACTS)

Laboratories and Scientific Services

Based on these evaluations, I can state with reasonable assurance that the system of controls are adequate for the programs and/or activities listed below:

- Management knowledge gained from internal assessments
- Self-Inspection Program (SIP) cycle results
- (b) (7)(E)
- American Society of Crime Lab Directors (ASCLD) Certification for Management, Operations and Reporting
- International Standards Organization Certification for Management, Operations and Reporting

International Affairs

Based on these evaluations, I can state with reasonable assurance that the systems of controls are adequate for the programs and/or activities listed below:

- FY 2018 Self-Inspection Program (SIP) cycle results
- GAO or OIG audits and special reports

Planning, Analysis & Requirements Evaluation

Based on these evaluations, I can state with reasonable assurance that the system of controls are adequate for the programs and/or activities listed below:

- Awards
- Firearms and Use of Force
- Personal Property Management
- Self-Inspection Program (SIP) cycle results
- (b) (7)(E)
- Physical Computer Security/Systems Access
- Timekeeping

- GAO Review
- Travel card program

Section 2a: Financial Program/Activity Reviews with Significant Deficiencies

Office of Intelligence

OI did not identify Financial Programs/Activity Reviews with significant deficiencies.

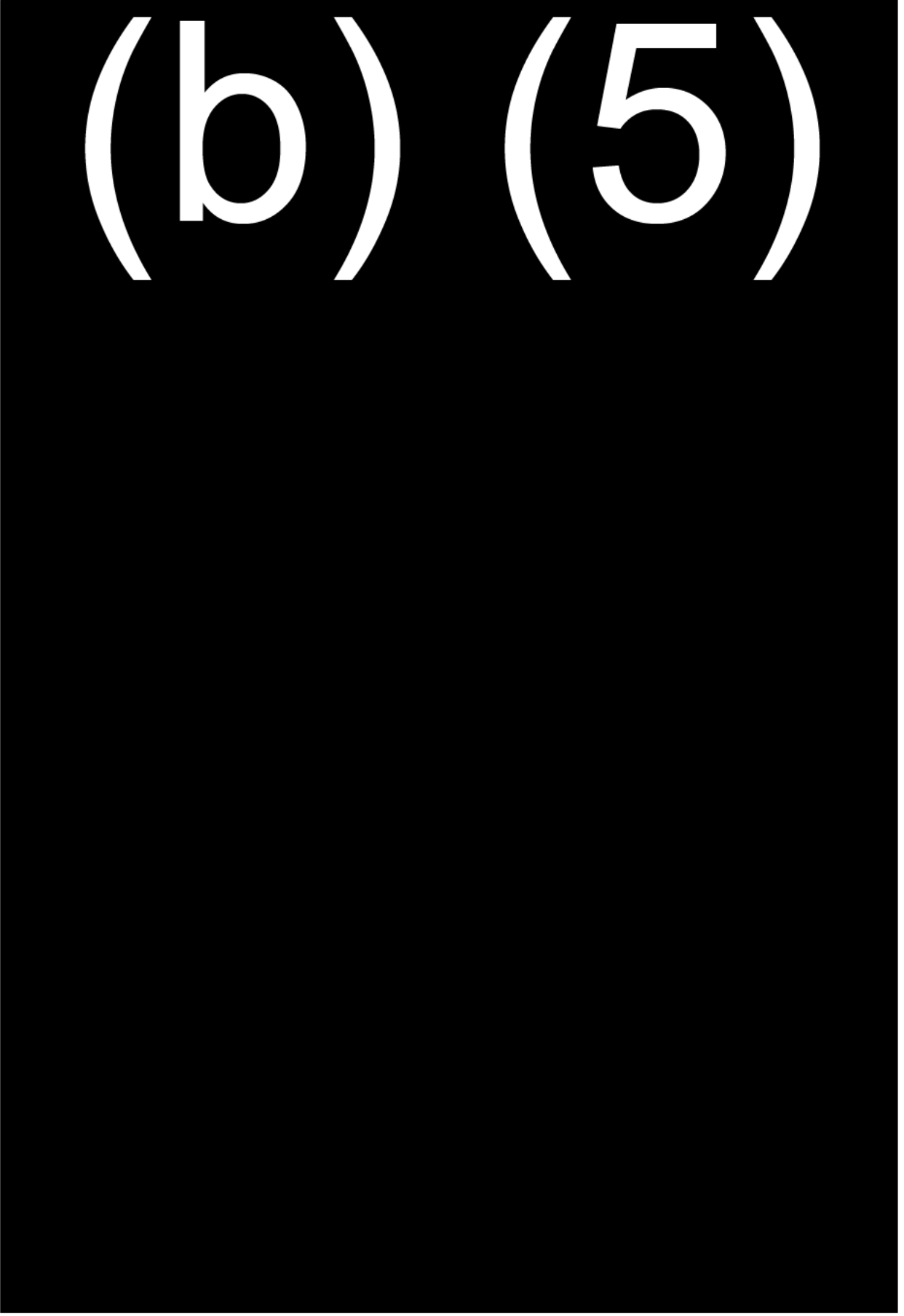
Law Enforcement Safety and Compliance Directorate

The evaluations also identified financial programs and/or activities with systems of controls that are adequate but had exceptions as described below:

- Asset Management – The FY 2018 inventories for High Risk/Sensitive property, while continuing to show improvement, did not meet the Department of Homeland Security (DHS) goal of 100 percent accounting for Equipment Control Class 1 (ECC 1) assets. ECC 1 assets are defined as assets that, if lost, could result in loss of life and/or critical mission impairment. This includes items that are dangerous or hazardous, law enforcement credentials, and classified or sensitive information. ECC 1 assets have a zero percent loss tolerance; CBP's rates do not meet the Department's target of 100 percent. The inventory accuracy rate for ECC 1 assets maintained in the (b) (7)(E) was (b) (7)(E) percent, and the Law Enforcement Safety and Compliance (LESC) inventory accuracy rate for ECC 1 assets maintained in SAP CBP's financial system of record was 100 percent. CBP met all other DHS ECC accountability requirements with the exception of the noted. At the beginning of FY 2018 CBP had (b) (7)(E) high risk/sensitive ECC 1 assets accounted for in (b) (7)(E). To date (July 27, 2018) the following CBP ECC 1 assets have been lost or stolen:
 - (b) (7)(E)
 - (b) (7)(E)
 - (b) (7)(E)
 - (b) (7)(E)
 - (b) (7)(E)
- GAO-102139, Review on Firearms, Ammunition and Tactical Equipment Purchases: LESC spearheads this effort for CBP and is currently ongoing. All data was collected, consolidated and provided to GAO.
- GAO-OIG Report 17-107-ISP-CBP, ICE: Assaults on CBP and ICE Law Enforcement Officers: The Office of Inspector General report emphasizes the threats of violence faced by law enforcement personnel from the U.S. Customs and Border Protection (CBP) and the U.S. Immigration and Customs Enforcement (ICE). The LESC led this effort for CBP and as result of the review, OIG issued eight recommendations which three were directed to CBP. CBP concurred with all three recommendations. The following are the recommendations, actions plans and completion dates for CBP/ LESC.

(b) (5)

(b) (5)



(b) (5)

Information and Incident Coordination Center

The Information and Incident Coordination Center (IICC) has no financial programs/activity with significant deficiencies.

Laboratories and Scientific Services

Laboratories and Scientific Services (LSS) has no financial program/activity with significant deficiencies.

International Affairs

The evaluations also identified financial programs and/or activities with systems of controls that are adequate but had exceptions as described below:

- SIP or MAR results with corrective actions

Self-Inspection Program

Occupational Safety & Health- All Offices: Based on the SIP results under Question #2, the Office of International Affairs (INA) had unsafe conditions found in the workspace in regards to damaged chairs.

- A request for the replacement of damaged chairs at INA HQ building locations in Washington, DC (RRB and 90 K) has been submitted
- OFAM representative recently confirmed that 24 chairs will be replaced for INA between August 10-13, 2018

Uniforms Management: Based on the SIP results under Question #1, INA did not account for the receipt of uniform deliveries from the carrier (UPS, FEDEX, etc.).

- INA developed an inventory control worksheet to track uniform deliveries from carriers
- No Uniforms received since the induction of the new process

Planning, Analysis & Requirements Evaluation

The evaluations identified programs and/or activities with systems of controls that are adequate with the exception of the conditions identified below:

- **GAO Review** – “DHS Requirements Process Major Acquisitions 102070”. Review on what extent the department’s and components’ requirements development policies and processes ensure that requirements are well defined and facilitate successful acquisition outcomes for major programs, the extent the capacity and training of the requirements

workforce at the department and component level facilitate successful acquisition outcomes, and the extent modifications made to requirements in the operations phase affect program costs. A final report has yet to be made.

Section 2b: Operational Program/Activity Reviews with Significant Internal Control Deficiencies

Office of Intelligence

OI did not identify Operational Program/Activity Reviews with significant internal control deficiencies.

Law Enforcement Safety and Compliance Directorate

No operational programs and/or activities deficiencies were identified for this cycle.

Information and Incident Coordination Center

The IICC has no operational programs/activity with significant deficiencies.

Laboratories and Scientific Services

LSS has no operational program/activity with significant internal control deficiencies.

International Affairs

INA had no operational programs with internal control deficiencies.

Planning, Analysis & Requirements Evaluation

PARE has no operational program/activity with significant internal control deficiencies.

Section 3: Response to Prior Year (FY 2017) CBP Assurance Statement Conditions

Office of Intelligence

During Fiscal Year 2018, OI did not have activities to report out on regarding exceptions reported in the FY 2017 CBP Annual Assurance Statement. There are no prior year items OI is expected to address in this memorandum.

Law Enforcement Safety and Compliance Directorate

No (FY 2017) Assurance Statement Exceptions to report for this cycle.

Information and Incident Coordination Center

The IICC did not contribute to exceptions reported on the FY 2017 CBP Annual Assurance Statement.

Laboratories and Scientific Services

Laboratories and Scientific Services did not contribute to exceptions reported on the FY 2017 CBP Annual Assurance Statement, therefore, has no actions to report.

International Affairs

INA had no exceptions that were noted in the FY 2017 Consolidated CBP Assurance Statement. All corrective action items for FY 2017 were closed out.

Planning, Analysis & Requirements Evaluation

Planning, Analysis & Requirements Evaluation did not contribute to exceptions reported on the FY 2017 CBP Annual Assurance Statement, therefore, has no actions to report.

Section 4: Significant Internal Control Activities and Accomplishments in FY 2018

Office of Intelligence

Besides the actions previously reported in this memorandum, OI did not complete any significant internal controls activities and accomplishments in FY 2018 that are required to be listed in this OS Internal Control Assurance Statement.

Law Enforcement Safety and Compliance Directorate

The following significant internal control activities and accomplishments occurred in FY 2018:

- (b) (7)(E)
- (b) (7)(E)
- It was learned that LESC was not utilizing the designated *CBP Employee Separations* SharePoint site to record employee departures as required by updated directive. Since May 2018, LESC has complied with this CBP policy and has recorded 100% of employee departures as required.
- LESC assigned a new purchase card Authorizing Officer (AO) and subsequently all purchase cards have been approved and reconciled on time.

Information and Incident Coordination Center

The IICC has no significant internal control activities or accomplishments to report.

Laboratories and Scientific Services

LSS has no significant internal control activities or accomplishments to report.

International Affairs

The following significant internal control activities and accomplishments occurred in FY 2018:

- Implemented automated processes to increase productivity and efficiency in INA's mobile workforce: Electronic Document signature capability for packages; tracking travel costs in Sharepoint to improve future allocation funding; using SAP to annotate movable personal property by name/location for easy inventory access; and data mining on SAP to retrieve outdated equipment for removal as excess inventory.
- Implemented new fleet card transaction process to track the legitimacy of purchases and documentation by having a CBP 173 form completed for all purchases under \$100 in the absence of the original receipt.

Planning, Analysis & Requirements Evaluation

The following significant internal control activities and accomplishments occurred in FY 2018:

- The Capabilities & Requirements Division (CRD) uses the Directive 107-01, Joint Requirements Integration and Management System (JRIMS); DHS Instruction Manual 107-01-001-01; internally created document templates and scorecards; and the Knowledge Management/Decision Support Tool in order to ensure CBP's program documentation are fully defined to allow successful programmatic outcomes.
- CRD revised and submitted for signature the draft CBP JRIMS Directive
- CRD created the Component Requirements Executive Designation memorandum to ensure continuity, as there was not yet any direction from the Joint Requirements Council or Program Accountability and Risk Management.
- CRD maintains the CBP Gatekeeper position as an internal control in order to ensure CBP's compliance with written directives.


Please feel free to contact me if you have any questions. If members of your staff have any questions, they may contact (b) (6), (b) (7)(C) OS Special Advisor at (b) (6), (b) (7)(C) or via e-mail at (b) (6), (b) (7)(C)

SEP 25 2018



U.S. Customs and
Border Protection

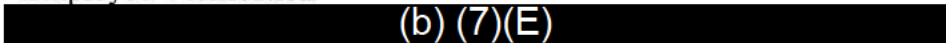
MEMORANDUM FOR: Samuel D. Grable
Chief Financial Officer

FROM: Kathryn L. Kolbe 
Executive Assistant Commissioner
Enterprise Services

SUBJECT: Fiscal Year 2018 ES Internal Control Assurance Statement

Section 1: Program/Activity Reviews with No Significant Deficiencies

During Fiscal Year (FY) 2018, Enterprise Services (ES) evaluated the systems of control for the programs and functions operating within its organization as well as those for the U.S. Customs and Border Protection (CBP) national programs for which ES has program oversight. The programs and functions that were reviewed during FY 2018, and for which ES can state with reasonable assurance that the controls in these areas are adequate, are:

- Automated Commercial System (ACS) Oversight
- Awards – All Offices
- Badges and Credentials
- Body Armor
- Border Patrol Post Academy Program
- Budget Integration and Program Management
- Canine Program
- Collections and Deposits
- Commercial Payments
- Conference Planning
- Data Analysis, Systems, Tools and Information Sharing
- DHS Financial Management Policy Manual (FMPM) policies and practices
- Diversity and Civil Rights
- Emergency Preparedness – Field and Headquarters
- Employee Separations
- Employee Verification
-  (b) (7)(E)
- Firearms/Less-Lethal Training and Use of Force
- Fleet Card Program
- Forms and Records Management
- Freedom of Information Act (FOIA)

- Government Accountability Office (GAO) and DHS Office of Inspector General (OIG) Reports
- Improper Payments Elimination and Recovery Improvement Act of 2012 (IPERIA)
- Information Security Vulnerability Management
- Information Technology Acquisition Review (ITAR)
- IT Security Test and Evaluations (ST&E)
- Major Acquisitions
- Management Inspection Division (MID) Reviews
- Mandatory Employee Verification
- Mandatory Supervisory Training
- Occupational Safety & Health – All Offices, Training, and Workers’ Compensation (ICC)
- Office of Chief Procurement Officer (OCPO) Reviews
 - FY 2017 Triennial Review
 - General Services Administration (GSA) GSA Federal Supply Schedule (FSS) Purchases and Contracts
 - Low-Risk Contract Closeout Procedures
 - Review Contracts Awarded Based on Limited or No Competition
 - Special Review Source Selection
 - Time and Material/Labor Hour Contracts
- Personal Property Management and Inventory
- Physical Computer Security/System Access
- Privacy
- Program Analysis and Budget Execution Functions
- Purchase Card Program
- Receipt and Acceptance of Ordered Goods and Services
- Resource Allocation Plan (RAP) Process
- Security Management Division (SMD) Reviews
- Segregation of Duties for SAP
- Self-Inspections Program (SIP)
- Strategizing, organizing, and planning the CBP workforce
- Sustaining the CBP workforce
- TECS/Seized Assets and Case Tracking System (SEACATS)
- Time and Attendance
- Travel Card Program
- Uniforms Management
- Vehicle Management
- Worker’s Compensation

Section 2a: Operational Program/Activity Reviews with Significant Deficiencies

ES provides reasonable assurance that internal controls over **operational programs and/or activities** are established to ensure organizational objectives are achieved, **with the exception of the following significant deficiencies described below:**

- A. Hiring/Workforce Management** – Through the use of technology and other resources, CBP's more than 60,000 employees have made significant strides in border security, trade enforcement, and trade and travel facilitation efforts. However, CBP has faced difficulties recruiting, hiring, and retaining law enforcement personnel and is significantly below its target levels of agents and officers. Core to these challenges are the needs to attract additional applicants and address the insufficiency of polygraphists to provide polygraph exams to the backlog of CBP's applicants. If CBP cannot competitively recruit, hire, and retain new officers and agents in a timely manner, then CBP's ability to carry out its security, trade, and travel missions may be negatively impacted. This has also been validated by Government Accountability Office (GAO) and DHS Office of Inspector General (OIG) reports, which recommended that CBP systematically collect and analyze data on departing law enforcement officers to inform retention efforts and establish in-person pre-screening interviews before polygraph examinations to avoid conducting examinations on unsuitable applicants.

While risk remains, ES has made substantial progress, in collaboration with other CBP offices, addressing these hiring and workforce management challenges in the past 12-18 months and remains committed to doing so. CBP is pursuing a transformative marketing and brand strategy effort to raise awareness of the CBP brand, change public perceptions, and help position CBP as a premier employer within the law enforcement community and recruit a high-quality workforce. This fiscal year, CBP achieved a 93 percent increase in U.S. Border Patrol (USBP) hiring and a 40 percent increase in Office of Field Operations (OFO) hiring. CBP has also issued a contract to help the agency recruit and hire the 5,000 Border Patrol agents called for in Executive Order 13767, as well as an additional 2,000 CBP officers and 500 Air and Marine Operations (AMO) personnel. This performance-based contract is intended to enhance CBP's recruitment efforts. CBP is currently participating in an ongoing audit related to this contract.

- B. IT Systems Outages** – CBP has experienced system outages across operational and CFO-designated systems that have disrupted trade and travel operations at the Ports of Entry, such as the two-hour system outage of the TECS system in January 2018, which mirrored the four-hour outage one (1) year prior. DHS OIG reports have concluded that frequent delays, outages, or slow performance of CBP's IT systems and infrastructure hinders CBP's border security objectives and recommended that CBP implement improvements to its software testing, software maintenance, system monitoring, vulnerability patching, and disaster recovery capabilities. Additionally, as the single window for cargo processing, Automated Commercial Environment (ACE) outages have the potential to increasingly impact trade and commerce because it is now (b) (7)(E), (b) (5). Since the most recent ACE outage, CBP has developed down-time procedures to be consistent across all Ports. CBP has also invested in hardware to improve redundancy and back-ups and is undertaking a study to identify other opportunities for improving redundancy and resiliency of CBP's IT systems. CBP is also pursuing plans to move and develop new applications in the cloud environment to reduce the risk of outages and losses. CBP is actively monitoring this risk from operational and financial risk management perspectives (b) (7)(E)

(b) (7)(E)

- C. **Asset Management** – Equipment Control Class 1 (ECC-1) assets are defined as assets that, if lost, could result in loss of life and/or critical mission impairment. This includes items that are dangerous or hazardous, law enforcement credentials, and classified or sensitive information. While continuing to improve from last year, CBP's 99.96 percent inventory accuracy rate for ECC-1 assets maintained in the (b) (7)(E) did not meet the zero percent loss target for the FY 2018 inventory. CBP met all other DHS ECC accountability requirements for other high risk/sensitive law enforcement assets. CBP is actively working with the DHS Office of the Chief Readiness Support Officer to complete remaining corrective actions in response to findings in a FY 2018 DHS OIG report related to CBP's controls over firearms and other sensitive assets.
- D. **Training Resources and Funding** – CBP's National Training Plan (NTP) experienced a \$48.9 million funding shortfall across all lines of business for FY 2018, which jeopardizes CBP's ability to provide its frontline operational and mission support personnel with training needed to enhance their operational skills and meet compliance requirements. CBP's successes in recruitment and hiring, as previously noted, have contributed to the shortfall and created residual capacity challenges for CBP to bring new agents and officers through the training pipeline in a timely fashion. CBP has typically endured funding shortfalls because it did not meet frontline basic hiring targets and had low seat utilization. However, this funding shortfall is expected to worsen as projected basic hiring increases, requests for advanced training increase, and CBP continues to increase its seat utilization rate in existing offerings. In 2018, the Federal Law Enforcement Training Center (FLETC) experienced a basic training funding shortfall and adjusted its funding strategy to require CBP and other partner organizations to fully fund basic training requests that exceed FLETC's appropriated funding capacity. CBP was assessed a surcharge in 2018, which further increased the CBP's funding shortfall. If CBP meets its projected numbers of basic trainee hires, the funds required for just the Border Patrol Agent Basic Training and Customs and Border Protection Officer Basic Training alone will exceed the funds allocated for all CBP training combined. As a result, CBP may not have funds available to conduct some basic and most other critical mission critical and advanced training.

Section 2b: Financial Program/Activity Reviews with Significant Deficiencies

ES also provides reasonable assurance that internal controls over **financial operations** are achieving their intended objectives, **with the exception of the following significant deficiencies described below**. Significant deficiencies identified as a result of CBP management's A-123 Internal Control over Financial Reporting (ICOFR) are reported in a subsequent section.

- A. **Drawback Payments** – The passage of legislation and CBP's transition of drawback processing from ACS to ACE bolstered CBP's ability to prevent over-refunding of drawback claims. However, the strengthening of drawback controls is dependent upon full implementation of the Trade Facilitation and Trade Enforcement Act of 2015 (TFTEA) to simplify the drawback process and to revise document retention requirements for trade, and related systems and process improvements. TFTEA was signed into law on February 24, 2016; it provides significant enhancements to the drawback laws under 19 USC 1313. CBP had two (2) years from the date of enactment to fully implement the law's provisions, and is

currently in the transition year for the Trade community to file under the new TFTEA drawback requirements by February 24, 2019. However, TFTEA is under active litigation and the full effects of the court proceeding are unknown at this time. Until the pending litigation is resolved and the transition period is completed, CBP expects Drawback controls to remain a significant deficiency.

- B. Core Financial Systems** – CBP’s ACS does not maintain trade receivable activity at the transaction level. This issue will be addressed by an ongoing initiative to replace ACS with ACE collections. The revenue governance structure and implementation plan for ACE collections are in development, as well as the identification of funding to cover the collections functionality being added to ACE. Additionally, the systems maintaining CBP’s aircraft and marine spare parts inventories do not report addition and usage activity at the transaction level. CBP continues to make progress toward replacing the existing systems with a new Integrated Logistics Support System. Leveraging CBP’s existing Maximo instance and licenses, CBP intends to roll-out Phase I in the second quarter of FY 2019, which will include reporting capabilities with sufficient transaction level addition and usage activity information to satisfy the financial system and reporting requirements.
- C. Information Technology General Controls** – The DHS OIG continues to identify information technology general and application control weaknesses at CBP. Weaknesses were cited in CBP’s accounting system (SAP), mainframe system environments, and other CFO-designated systems, including weaknesses in access control, separation of duties processes, and audit logging and monitoring. Of these, access management represents the greatest risk to reliance on CBP’s automated IT controls. CBP continued to enhance its IT management controls program and expand assessments over CFO-designated systems in FY 2018, which will continue in subsequent years. As part of this program, CBP has implemented remediation strategies to address issues across the portfolio of CFO-designated systems.
- D. Overtime Pay Cap Monitoring** - CBP lacks consistent, agency-wide oversight of employees’ earnings with respect to the overtime pay cap established by DHS appropriations law, which prohibits any CBP employee from receiving overtime compensation in excess of \$45,000 in a fiscal year without authorization as stated in the FY 2018 DHS Appropriations Act. Exceeding the cap without authorization may be considered a violation of the Antideficiency Act (ADA). DHS has completed its formal investigation and report related to a potential CBP violation of the ADA in FY 2015 and FY 2016 as a result of nine CBP employees whose overtime exceeded this overtime pay cap, which was \$35,000 at that time, without authorization. DHS concluded that an ADA violation occurred; formal notifications are on hold pending the outcome of ongoing litigation related to this matter.

Since FY 2016, CBP has made progress improving policies, procedures, and monitoring and oversight mechanisms to mitigate the risk of future overtime pay cap violations, however some planned actions are still outstanding. CBP has communicated to the Program Offices their responsibility to monitor overtime caps within their respective offices and has educated each office on the tools currently available within the payroll system to monitor their compliance. Many program Offices have developed their own procedures to monitor their

employees' overtime payments. In FY 2018, CBP also finalized updates to the CBP-wide ADA directive and disseminated this guidance to CBP personnel. CBP also continues to incorporate requirements and input from relevant stakeholder offices into the CBP Overtime Scheduling System (COSS) Transformation Initiative to enhance the future state time and attendance solution. Following implementation of all revised policies and procedures, CBP plans to develop new training for CBP managers on overtime policy and a new Self-Inspection Program (SIP) worksheet to assess compliance with the new procedures.

As outlined by Departmental guidance, the scope of CBP's assessment of internal control over financial reporting included performing tests of operational effectiveness throughout FY 2018 and verification and validation of corrective action effectiveness as of September 30, 2018. CBP also performs tests on internal controls over business operations.

In support of the Department's goal of obtaining an unqualified audit opinion on its internal control over financial reporting, and to meet evolving OMB guidance, CBP continued to expand and adapt the scope and depth of its internal control assessments in FY 2018. CBP completed A-123 Internal Control reviews over eight (8) business areas, as well as conducted Entity Level Control (ELC) testing. Tests of design and operational effectiveness as well as verification and validation procedures generally resulted in some control deficiencies, some of which are considered to be significant deficiencies related to Revenue and Receivables Management, Property Management, Financial Reporting, and Information Technology General Controls as described at the end of this section. ES does not consider any of the deficiencies to be a material weakness.

Tests of Design and/or Operational Effectiveness were completed in the following areas:

- **Financial Reporting** – Financial reporting considers objectives related to general ledger maintenance, balance sheet, external reporting requirements, accounting period maintenance and closing, required disclosures, estimates, subsequent events, monitoring of service providers, and Digital Accountability and Transparency Act of 2014 (DATA Act) reporting. In FY 2018, control objectives related to reporting of seized and forfeited property, as well as any associated deficiencies, were realigned from Property Management to the Financial Reporting process area. The tests of design over Financial Reporting identified control weaknesses related to the lack of policies and procedures and/or monitoring/review mechanisms for updating the Federal Civil Penalties rates for inflation, classifying legal contingent liabilities, and validating data accuracy in the Seized Asset and Case Tracking System (SEACATS), including non-valued property that impacts the seized and forfeited property footnote. The test of operational effectiveness over Financial Reporting yielded some exceptions associated with untimely actions or inconsistent data between systems and records for various seized and forfeited property transactions, some of which relate to the seized and forfeited property footnote. Considering the large volume of geographically dispersed seizure activities, CBP expects isolated errors or inaccuracies may occur. Over the course of FY 2018, CBP implemented corrective actions to partially or fully remediate a portion of these deficiencies, including conducting trainings, enhancing review mechanisms, and improving data review controls. CBP also conducted additional substantive testing on seized and forfeited property data as of June 30th, identified some reporting inaccuracies

resulting from the modernization of SEACATS, and took corrective action to address these across the population.

- **Fund Balance with Treasury Management** – Fund Balance with Treasury Management (FBwT) considers objectives related to reconciliation and reporting, payment confirmation process, and treasury information maintenance. Neither the test of design nor tests of operational effectiveness over FBwT identified any internal control deficiencies.
- **Property Management** – Property Management considers objectives related to managing and accounting for property and inventory across the various stages of the asset management lifecycle, including acquiring, maintaining, and disposing of property. Tests of design identified key controls that were not designed effectively. The control weaknesses generally relate to a lack of appropriate monitoring or secondary management review of the activity, or a lack of standardized policies, procedures, and/or criteria governing management’s review over the control activity. Tests of operational effectiveness yielded some exceptions associated with untimely submission, processing, or approval of property lifecycle activities. The large size and geographic dispersion of CBP’s asset portfolio and property custodians present inherent challenges in managing, accounting for, and accurately reporting accountable property. Considering the sheer volume of transactions and decentralized management structure, CBP expects that isolated errors or inaccuracies may occur. CBP’s asset management programs continue to strengthen program-level governance, internal controls, and oversight activities to detect and correct erroneous transactions or records.
- **Payment Management** – Payment management considers objectives related to accounts payable, invoicing, disbursing, payment follow-up, payee information maintenance, and reimbursable agreements. The tests of operational effectiveness over Payment Management across CBP did not result in any internal control deficiencies. However, additional Payment Management controls were assessed as part of the Financial Reporting assessment, which resulted in design deficiencies over one (1) key control related to a lack of review evidence for the Accrued Accounts Payable calculation percentage. This control is currently undergoing remediation and V&V procedures and is expected to be completed by the end of FY 2018. In addition, CBP is actively coordinating with DHS and monitoring its charge card and payment management performance to maintain effective operations and controls through the transition to a new Government charge card provider, which is expected to be completed in the first quarter of FY 2019.
- **Human Resources & Payroll Management** – Human Resources & Payroll Management considers objectives related to personnel action administration, benefits administration, time and attendance processing, leave processing, pay processing, labor cost and distribution, and reporting, reconciliation, and records retention. The tests of design and operational effectiveness did not result in any reportable exceptions. Separately, in FY 2018, CBP had two (2) payroll COBRA overpayment events for overtime totaling \$28M and affecting approximately 18,000 Office of Field Operations

(OFO) employees. The issue occurred during the transition from a mainframe to non-mainframe scheduling tool. CBP identified the issue and made a one-time change to the payroll process to address it, but was unsuccessful in preventing an overpayment. The issue has since been resolved and CBP is in the process of recovering payments.

- **Revenue and Receivable Management** – Revenue and Receivable Management considers processes relating to bonds, collections, custodial revenue, revenue recognition, revenue recognition, accounts receivable, bill generation, debt management, refunds/drawbacks, unearned/deferred revenue, and user fees. Due to ongoing remediation efforts, as well as the timing and nature of CBP's ongoing transition of collections and other functions from ACS to ACE, CBP adjusted the timing and scope of the A-123 ICOFR assessment for Revenue and Receivable Management in FY 2018. CBP documented existing revenue activities and controls in a revised process narrative as of June 2018, however these controls did not undergo full test of design or test of operational effectiveness procedures.

CBP collects \$43.6 billion (or 95.8 percent of total FY 2017 revenue collections) via electronic collection methods (e.g., automated clearinghouse (ACH), credit card, and wire payments). CBP assessed the design and operating effectiveness of controls for these electronic payment types within the last two (2) years. These payment types are better documented, less complex, and better controlled than the much smaller portion of CBP's collections that are non-electronic (e.g., cash and check). In addition, CBP performed additional testing and reconciliation activities to supplement the FY 2018 process documentation. Specifically, CBP tested a sample of billings to verify billings in ACE matched what is received in ACS. CBP subsequently traced the transactions from ACS through to SAP to provide reasonable assurance that revenue collections processed in ACS are accurately and completely posted to their corresponding Revenue general ledger accounts in SAP. These additional testing activities did not yield any exceptions or issues.

- **Budgetary Resource Management** – Budgetary Resource Management considers processes relating to budget authority, funds distribution, funds control and funds status. The tests of design over the Budgetary Resource Management process area did not identify any control deficiencies. Tests of operational effectiveness identified exceptions related to errors initially recording apportionment amounts that were eventually resolved and untimely contracting officer signatures.

(b) (7) (E)

(b) (7)(E)

- **Entity Level Controls** – For the FY 2018 ELC assessment, CBP used a risk-based approach to roll-forward and update the FY 2017 results, along with additional validations, to meet the FY 2018 ELC assessment requirement. As such, CBP focused its efforts on ELC principles and related attributes whose controls are known to have undergone significant changes, ELC principles that the external auditors identified as deficient and subsequently underwent remediation, and offices where new senior leaders had been appointed since the last baseline ELC interviews in FY 2016. CBP has made incremental progress towards strengthening its ELC in specific areas that were considered “partially met” last year. However, the overall results are consistent with those of the FY 2016 and FY 2017 assessments, reflecting seven (7) principles “partially met” and ten (10) principles “met.” ELC assessment activities in FY 2019 are expected to further inform any corrective action for strengthening controls in select principles.

Tests of Internal Controls over Operations

- **Improper Payment Elimination and Recovery Improvement Act (IPERIA)** – ES conducted a CBP risk assessment over payments as required by IPERIA. One program, Refunds and Drawbacks, was determined to be high risk and was sampled. CBP reviewed 355 payments totaling over \$187 million. The sample showed 99.98 percent of the \$187 million was properly paid with only 10 payments totaling approximately \$43,000 considered improper. This represents an improvement from last year in which CBP’s improper payments from two (2) sample items exceeded \$1.3 million.
- **Government Charge Cards** – ES has policies and controls in place to mitigate the risk of fraud and inappropriate charge card practices. The policies and controls continue to be modified to incorporate oversight and datamining procedures. ES performs a number for monthly payment reviews of card activity. In addition, ES participates in monthly DHS Post Payment Audits and semi-annual Statistical Sampling Audits of purchase card transactions to test compliance with DHS and CBP policies and procedures.
- **Conference Spending Reporting** – ES has policies and controls in place to mitigate the risk of fraud and inappropriate conference spending practices. ES uses an automated system to simplify and expedite the conference approval process, which was implemented last year. In FY 2018, CBP completed reviews for 26 internal conferences and 454 external conferences.
- **USAspending.gov** – CBP provides reasonable assurance that the prime Federal award financial data in USAspending.gov is correct at the reported percentage of accuracy. CBP has adequate internal controls over the underlying spending; and has implemented

processes to ensure data completeness and accuracy on USASpending.gov by using control totals with financial statement data and comparing samples of financial data to actual award documents. Additionally, pursuant to the DATA Act, Pub. L. No. 113-101, CBP provides reasonable assurance that internal controls that support the reliability and validity of the Component's account-level and award-level data reported for display on USASpending.gov are achieving their intended objectives. Beginning in the third quarter of FY 2018, CBP began utilizing the DATA Act file for purposes of reporting USASpending data. CBP assessed its DATA Act procedures and controls as part of the Financial Reporting A-123 business process assessment in FY 2018 and did not identify any notable control deficiencies.

Any discrepancies or inaccuracies associated with the above reported items do not rise to the level of a reportable condition. CBP provides reasonable assurance that internal controls, including controls related to government charge cards, conference spending reporting, and IPERIA were designed and are achieving their intended objectives.

Verification and Validation of Corrective Actions

Select business processes, sub-processes, or specific control activities that underwent remediation in FY 2018, based on deficiencies identified by the financial statement audit or internal control assessments, generally were not within scope for the tests of operational effectiveness described above. The effectiveness of remediation activities completed in FY 2018 was assessed through verification and validation procedures.

- **Revenue and Receivable Management** – Results of the verification and validation process conducted indicate improvements were made. CBP successfully implemented new e-Bond functionality in ACE for accumulating open accelerated payments against a continuous bond. CBP has also developed new procedures for identifying insufficient bonds. Additionally, the modernized SEACATS system ensures that all open receivables tied to a SEACATS case are automatically closed once the SEACATS case is closed.
- **Information Technology General Controls** – The OMB A-123 ITGC assessment results served as the verification and validation process used in FY 2018; this approach is practical considering a substantial portion of remediation activity for prior year deficiencies occurs early in the fiscal year and well before FY 2018 ITGC A-123 assessments are completed. The assessments confirmed that corrective actions were completed related to specific IT general controls and were effective in addressing specific FY 2017 financial statement audit deficiencies related to access controls, audit log reviews, segregation of duties, configuration management, and security management across several CFO-Designated Systems, including SAP, Human Resources Business Engine (HRBE), ACE, and the Mainframe. Results indicate significant improvement, however broader IT control vulnerabilities remain across the portfolio of CBP's CFO-Designated Systems.
- **Financial Reporting** – Results of the verification and validation process indicate some improvements have been made to the policies and procedures related to activities and

data that affect the seized and forfeited property footnote. Through enhanced abnormal balance reviews, CBP has improved its approach to detect, investigate, and correct potentially inaccurate non-valued seized and forfeited property transactions. However, improvements are needed to enhance the effectiveness of these abnormal balance reviews. CBP also improved policies and procedures related to processing manual journal entries. In addition, CBP developed and documented detailed procedures to improve budgetary resource posting as part of the year-end close process between the Budget Directorate (Budget) and the National Finance Center (NFC), especially where transactions may have been out of sequence or incomplete. CBP performed a mock year-end close and assessed the effectiveness of the improved reconciliation of the approved apportionment documentation (SF-132) to the report of budget execution (SF-133) to evaluate the effectiveness of the procedures and refine them as needed. However, due to the year-end nature of the process, they cannot be fully assessed in operation until CBP performs FY 2018 year-end closing activities.

- **Budgetary Resources Management** – CBP established a review and approval documentation process for Budgetary resource entries (appropriation, anticipated resources, apportionment, and allotment) to complement the system controls and automated review/approval processes in place for sub-allotment processes. This helped address internal controls regarding budgetary transactions, reporting, and posting of budget authority and decreases the risk that transactions are inaccurate or incomplete. To address the need for additional standard operating procedures, CBP made additional progress developing the CBP Budget Manual, which will be reviewed and reconciled against the DHS FMPM requirements and other policy/control documentation and guidance in FY 2019. CBP also continued to improve the reconciliation of the approved apportionment documentation (SF-132) to the report of budget execution (SF-133); including improvements to business processes and communications between Budget and NFC to identify and resolve questions regarding budgetary accounting transactions.
- **Entity Level Controls** – Results of the verification and validation process indicate improvements have been made to CBP's Entity Level Controls environment, specifically related to meeting ethics training requirements for a specific population of CBP employees. CBP also made notable progress laying the groundwork for Enterprise Risk Management (ERM) in FY 2018. Most notably, CBP executed intensive Risk and Capability Assessment workshops across each of CBP's primary mission areas and produced CBP's FY 2018 Operations Risk Register that was used to inform CBP's operational assurances for the first time this year. However, CBP still needs to update its financial-related policies and procedures to improve compliance and alignment with the FMPM requirements.
- **Property Management** – Results of the verification and validation process confirmed that controls over the lease management schedule were amended to include review of all TRIRIGA lease records, including Interagency Agreements (IAAs).

Based on the scope of these tests of design and operational effectiveness and verification and validation procedures described above, ES provides reasonable assurance that internal control over financial reporting was designed and operating effectively, **with the exception of the following significant deficiencies found:**

- A. Revenue and Receivable Management** – In addition to the exceptions from prior years in areas such as bond sufficiency and entry edit/exception reporting that were not fully resolved in FY 2018, a FY 2017 GAO report, GAO-17-649, identified weaknesses in CBP's monitoring of the Foreign Trade Zone (FTZ) program. The report concluded that CBP does not centrally compile FTZ compliance and enforcement information to analyze and respond to compliance and internal control risks across the program. Weaknesses in controls in reviewing and validating bond sufficiency, monitoring of FTZs, and running and reviewing entry edit/exception reports could impact CBP's ability to be aware of all items entering the U.S. commerce and collect all revenues owed. The completed deployment of core ACE functionality and planned transition of collections from ACS to ACE is expected to resolve some of the deficiencies currently under remediation. Additionally, in response to the recommendations made and concurred with in GAO-17-649, CBP is pursuing interim and longer-term actions to strengthen its ability to assess and respond to compliance risks across the FTZ program. Specifically, CBP will collect data to conduct the risk analysis across the FTZ program and will draft and finalize a compliance review handbook for ACE that incorporates the updated risk assessment tools and best practices for FTZ compliance review and risk categorization by March 31, 2019. CBP also plans to conduct more extensive A-123 test of design and test of operational effectiveness procedures over the Revenue and Receivables Management process in FY 2019.
- B. Property Management** – CBP's standard operating procedures for internal use software (IUS), including monitoring and oversight procedures, evidence of management reviews, and minimum documentation requirements to support recorded costs, are not sufficient to verify project costs are consistently and accurately classified into appropriate phases (e.g., design, development, and operations and maintenance) prior to being capitalized or expensed. This increases the risk that IUS costs may not be recorded accurately. CBP began strengthening IUS oversight and management review controls in FY 2018 and will continue to do so in FY 2019.
- C. Financial Reporting** – In FY 2018, control objectives related to reporting of seized and forfeited property, as well as any associated deficiencies, were realigned from Property Management to Financial Reporting based on their direct impact of the presentation and disclosure of the seized and forfeited property footnote within DHS' financial statements. As previously noted, CBP has made substantial progress strengthening controls around processing and reviewing manual journal entries and performing posting activities as part of the year-end close process. However, despite some improvements to anomaly reviews over non-valued seized and forfeited property data, inventory procedures, and other controls, weaknesses in those controls led to some discrepancies resulting from data input errors in SEACATS. In addition, the transition to the modernized SEACATS environment led to errors in CBP's preparation of the roll-forward data, such as including

types of seizure cases that should be excluded from the footnote. These transition-related discrepancies have been identified resolved for purposes of the year-end footnote.

- D. Information Technology General Controls** – CBP has made substantial progress addressing internal control deficiencies related to access controls (e.g., user account creation and recertification), audit log reviews, segregation of duties, configuration management, and security management across several CFO-Designated Systems, including SAP, HRBE, ACE, NDC Financial Applications, and the Mainframe. Results indicate significant improvement, however IT control vulnerabilities remain in these areas across the portfolio of CBP’s CFO-Designated Systems. Remediation activity was implemented during FY 2018, and additional remediation is planned for FY 2019 to address specific deficiencies and enhance CBP’s IT management controls program.

Note: The FY 2017 Assurance Statement reportable condition for Budgetary Resources Management is no longer considered a significant deficiency and is not included in the FY 2018 Assurance Statement.

ES contributed to exceptions reported on the FY 2017 CBP Annual Assurance Statement and took the following actions to remediate the control exceptions:

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- **Core Financial Systems** – ACS does not maintain trade receivable activity at the transaction level. Although changes in OMB Circular A-123, Appendix D effective for FY 2014 allow for mixed financial systems as long as sufficient financial information is contained in the general ledger, CBP's financial statement auditors have determined that the Accounts Receivable module does not meet the requirements. This issue will be addressed by an ongoing initiative to transition collections functionality from ACS to ACE. The CBP Commissioner has approved the completion of the ACE revenue collections functionality to be designed/developed in ACE. The revenue collections governance structure, requirements, and implementation plan are in development, and CBP is identifying funding to cover development costs.
- **Financial Reporting** - CBP has made substantial progress remediating control deficiencies that contributed to the FY 2017 Financial Reporting Material Weakness (MW). The NFC and the Financial Systems Division (FSD) collaborated with the Budget Directorate to complete a mock-year end close by performing posting activities to ensure the proposed year-end closing controls and processes are working as intended. ES also has worked to develop, document, and implement stronger procedures and strengthening controls, particularly around processing and reviewing manual journal entries.
- **Revenue and Receivables Management** – CBP Offices have worked collaboratively to develop and adjust entry and edit reports in ACE and update policies and procedures related to these reports. Once the policies and procedures are finalized, CBP will provide training to the field. CBP has also worked to conduct risk analysis across the Foreign Trade Zone (FTZ) program and to create a compliance review handbook for ACE that incorporates the updated risk assessment tools and best practices for FTZ compliance review and risk categorization.
- **Overtime Pay Cap Monitoring** - In response to deficiencies in monitoring employee earnings with respect to overtime pay caps, which led to the potential ADA violations cited above, CBP Offices have progressed with corrective actions to prevent future incidents, including continual enhancements to overtime monitoring tools and/or limiting the use of overtime except in emergency situations. CBP maintains communications to monitor overtime caps within their respective offices and has educated each office on the tools currently available within the payroll system to monitor their compliance. In FY 2018, OF completed, approved, published, and disseminated updates to the CBP-wide ADA directive. OF also continues to incorporate requirements and input from relevant stakeholder offices into the COSS Transformation Initiative to enhance the future state time and attendance solution. New training for CBP managers on overtime policy is planned as well as a new SIP worksheet to assess compliance with the new procedures.
- **Budgetary Resources Management** - ES has established a review and approval documentation process for Budgetary resource entries (appropriation, anticipated resources, apportionment, and allotment) to complement the system controls and automated review/approval processes in place for sub-allotment processes. This helped address internal controls regarding budgetary transactions, reporting, and posting of

budget authority and decreases the risk that transactions are inaccurate or incomplete. To address the need for additional standard operating procedures, ES made additional progress developing the CBP Budget Manual, which will be reviewed and reconciled against the DHS FMPM requirements and other policy/control documentation and guidance in FY 2019. ES also continued to improve the reconciliation of the approved apportionment documentation (SF-132) to the report of budget execution (SF-133); including improvements to business processes and communications between Budget and NFC to identify and resolve questions regarding budgetary accounting transactions.

Lastly, ES can report significant activities and accomplishments that occurred in FY 2018, which are provided in an attachment.

If you have any questions or would like additional information, please contact me at (b) (6), (b) (7)(C) or a member of your staff may contact Ms. (b) (6), (b) (7)(C) Acting Executive Director, at (b) (6), (b) (7)(C)

Attachment

Attachment

ES can report the following significant activities and accomplishments that occurred in FY 2018:

Office of Finance (OF)

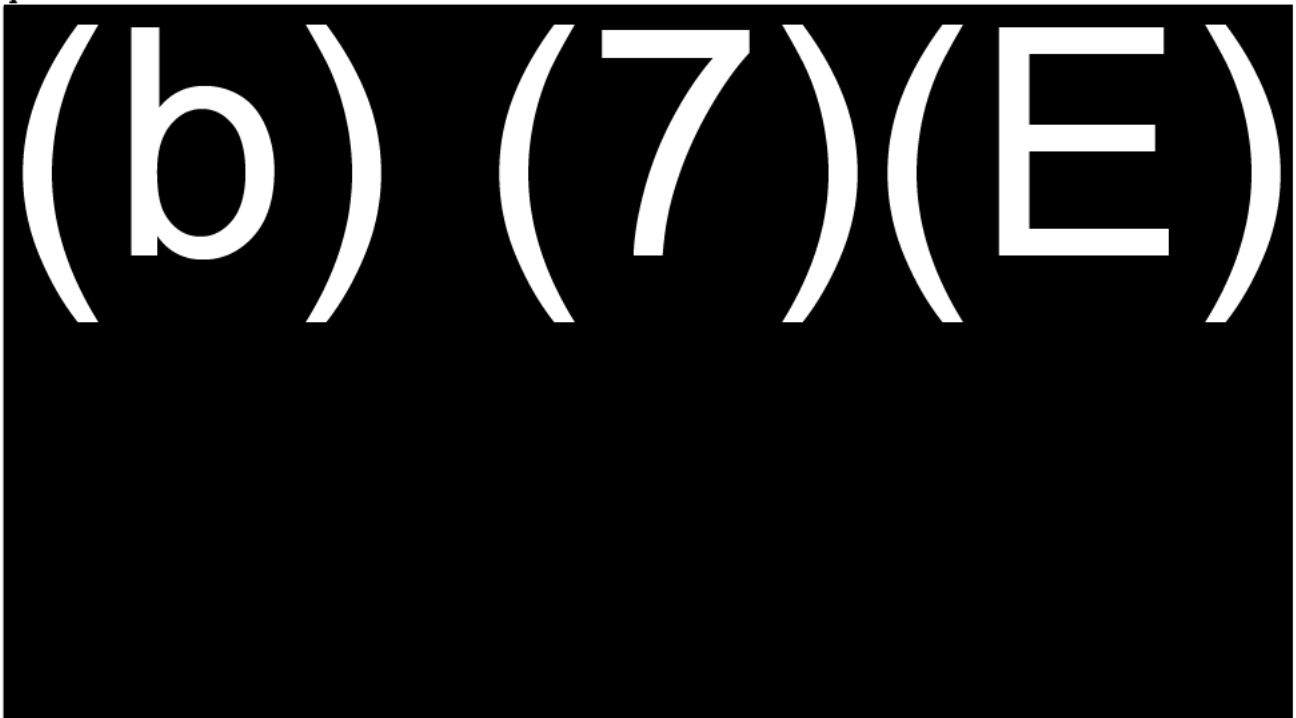
- The Financial Management Division (FMD) continued to collaborate with OIT to remediate known deficiencies and further enhance the established IT Management Control Program.
- FMD collaborated with Fines, Penalties, and Forfeitures (FPF) to incorporate additional advanced trainings to the FPF field officers. This effort bolsters the enforcement of internal control procedures and ensures controls are performed timely.
- FMD along with the Office of Facilities and Asset Management (OFAM) updated CBP procedures over the review and approval of the Lease Management Schedule to include Interagency Agreements.
- FMD actively supported the establishment of policy around the CBP Employee Separation Process, participating and regularly reporting to the Executive Assistance Commissioner (EAC) of Enterprise Services status on improving this process. FMD will continue to refine and work with the team on access controls around user separations.
- FMD completed the ELC assessment and Fraud Risk assessment as key deliverables to DHS.
- FMD completed targeted deliverables from DHS, as documented in the Commitment Letter to include A-123 Tests of Design and Tests of Effectiveness on key processes and a modified approach for Revenue given ACE development.
- FMD worked closely with Operations Support and to obtain a signed ERM Commitment Statement by the Deputy Commissioner and Operations Support, which helped lay the groundwork for FY 2018 operational risk management activities.
- FMD actively participated in all Risk and Capability Assessment workshops hosted by Operations Support, shared feedback on the risk identification and assessment process, and provided input to completing CBP's FY 2018 Operations Risk Register, which was used to inform CBP's operational assurance for the first time this year.
- As one of the largest components within DHS, CBP contributed significantly to DHS receiving an unmodified opinion on its financial statements for FY 2017.
- FMD instituted a process within OF to track weekly e-Rigor audit dashboard inputs from responsible parties and provided weekly reports to the CFO and EAC. FMD coordinated meetings with the CFO for a full status report and assisted the CFO in preparing his formal status briefing to the EAC of Enterprise Services.
- With the transition from SEACATS mainframe to a new platform, FMD developed statistical data analytics tools with OFO, United States Border Patrol (USBP) and OF to analyze the data that populates the Seized and Forfeited Property footnote to improve the accuracy and completeness of information reported on the financial statement.
- FMD performed a root cause analysis to better understand Liabilities for Deposit and the intricacies around the categories of collections that make up the account. FMD produced a draft report with recommendations that is currently under review by appropriate parties within OF and OFO.

- FMD further integrated the Audit Oversight Branch with the Internal Controls Branch to leverage skills and capabilities, making more efficient use of time and provided cross-training for the staff on remediation.
- In FY 2018, FMD completed reviews of 26 internal conference and 454 external conferences attended by 1,110 CBP personnel.
- FMD was able to hire to a 100% staffing level.
- Revenue Division awarded a contract and began design/development processes to upgrade the Electronic Collection System (ECS) Point of Sale (POS) software which will improve and assist in the management of user access controls as well as upgrade Credit Card transaction readers out at the ports. Pilot roll-out will be in FY19, with full implementation in FY20.
- The Financial Systems Division (FSD) successfully implemented the CONCUR User Access Request solution to request elevated access and to track supervisor approval and Travel team provisioning. The solution provides automated workflow to route through the appropriate approval channel and audit trail.
- FSD successfully implemented the Governance Risk and Compliance (GRC) Systems, Applications & Products (SAP) solution for the Receipt of Goods/Services and Contract Management business area and resolved Segregation of Duties for all security technical roles.
- FSD started GRC implementation for Basis technical rules and roles assignment business rules, which is planned to go live in August 2018.
- FSD designed a solution for Emergency Access Management (EAM) using GRC to track the use of elevated privileges within SAP. EAM will provide audit artifacts and reports that will document executed transactions. EAM is expected to go live in August 2018.
- FSD automated user provisioning in SAP to reduce manual error after internal review and to provide greater audit oversight
- FSD streamlined the recertification process using automation and enhanced reporting and migrated recertification access management from the Mainframe to the CBP Recertification Application.
- FSD identified violations and weaknesses using the PricewaterhouseCoopers (PwC) Analysis tool.
- FSD completed the migration of 60 interfaces to the Transport Layer Security (TLS) 1.2 protocol to address the 2017 Plan of Action and Milestones (POA&M).
- FSD completed the SAP Business Object upgrade and the SAP technical upgrade to SAP Business Suite 7 innovation 2016 to meet technical requirements. CBP has implemented SAP's latest program corrections, supported package stacks, and enhanced packages to provide better functionality to business users.
- The National Finance Center (NFC) remediated the Notice of Findings and Recommendations (NFR) CBP-17-13, Ineffective Controls over the Custodial Revenue Cash Accrual, by creating a new reconciliation for custodial revenue, implementing automated Journal Voucher (JV) reversals, and reviewing existing controls over high dollar JVs.
- NFC remediated NFR CBP-17-11, Ineffective Revenue of Subsequent Disbursements, by updating the Standard Operating Procedure (SOP) for review procedures and providing training to staff.

- NFC remediated NFR CBP-17-30, Inadequate Controls over the Review of Classification of Legal Liabilities, by establishing a new process with the Office of Chief Counsel (OCC) where they assess the current/non-current classification of legal liabilities.
- NFC remediated NFR CBP-17-31, Lack of Controls over Yearend Closing Entries, by a combined effort with NFC, OF Budget, and FSD to document the yearend close process and conduct a mock close exercise.
- NFC remediated NFR CBP-17-34, Ineffective Controls over the Taxes, Duties, Trade Receivables (TDTR) Collectability and Validity Checklists, by updating SOPs for review of the validity and collectability results spreadsheets.
- The Budget Directorate developed a strategy to provide program offices with an allocation methodology that ensures offices have sufficient funding under a continuing resolution (CR) while also providing CBP flexibility in light of unforeseen requirements.
- The Budget Directorate provided efficiency to CBP financial projections; the primary focus was improving hiring forecasts, which are a key source of financial forecasting variability for CBP. The effort has served to increase communications and planning efforts between OF, the Office of Human Resources Management (HRM), and various Program Offices, but more importantly served as an enabler to allow HRM to help improve hiring forecasts across the organization.

Office of Information and Technology (OIT)

In FY18, major accomplishments were achieved across CBP systems and applications to enhance technical controls and strengthen the processes. As part of the Border Enforcement Management Systems Division's (BEMSD) remediation of FY17 audit findings, account provisioning was automated and the de-provisioning and recertification of accounts for BEMSD systems were implemented. OIT has multiple initiatives that BEMSD was able to successfully implement. These include:



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- Information System Security Officer (ISSO) Training – In support of continued education and standardization of enterprise level activity OIT continues to provide and encourage subject matter training initiatives. The training includes focused sessions on the audit logging tool Splunk, a variety of workshops, as well as Security Awareness training and specific ISSO role based training, which includes the following:
 - ISSO Workshops covering training for many subject areas to include:
 - Ongoing Authorization
 - POA&Ms
 - Risk Elements
 - Control Inheritance
 - Federal Information Security Management Act (FISMA) Inventory, Inventory Management Change Request Form
 - Splunk Enterprise Workshop
 - CBP Amazon Web Services (AWS) Cloud East (CACE) Inheritance
 - ISSO Designation Letter Tool Demonstration
 - Technology Lifecycle Management
 - Policy and Training
 - Interim Policy Letters
 - Security Awareness:

- 2017 CBP Cyber Security Awareness and Rules of Behavior Training, 2017 Privacy Awareness at U.S. Customs and Border Protection.
 - Internal security training sessions to ensure the Security Team members are fully aware of security requirements, hot topics of interest and associated internal formal Process and Procedures.
- Role-Based Training:
 - CBP Delivered: Certified Information Systems Security Professional (CISSP): Risk Management; CISSP: Security Assessment and Testing; Ongoing Authorization (OA) Training;
 - Industry Delivered: Splunk audit tool - GovSummit 2016; National Institute of Standards and Technology (NIST) - Federal Information Systems Security Educators' Association (FISSEA) 30th Annual Conference; Learning Tree International – Cyber Security Risk Assessment and Management for the U.S. Government.
- In FY18, CBP continued to update its documented policies and procedures to ensure continued alignment with application and functional updates as well as updates including the following:
 - Interim Policy Letter for Low Risk Universal Serial bus (USB) Peripherals, signed 3/7/18.
- Vulnerability Analysis and Remediation – Monthly Vulnerability scanning has continued in 2018 for assets in all environments (Operating Systems, Databases, and Web sites). Supporting activities included the following:

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Office of Accountability (OAct)

- Created and filled a new supervisory position for OAct's front office to better manage the mission support related functions (i.e. budget, human resources and property). The creation of this position enhanced implementation of CBP policies, fostering programmatic and internal controls needed to meet the requirements set forth by ES.
- Developed a filing system to house all budget, property, human resources and pertinent records to support front office operations while adhering to records retention schedules set forth by the OIT Records Management Office.
- Implemented an OAct training data call in tandem with Office of Training and Development's National Training Plan to better utilize non-mandatory training funding for the Office of Accountability.
- Implemented a monthly budget review for the OAct to avoid any unforeseen financial risks involving Budget formulation and execution.
- Managed organizational performance objectively and communicated CBP performance and success. Throughout the year, OAct worked with the appropriate CBP programmatic offices to ensure adherence with the Performance Measure Planning Process and maintained performance reporting procedures to ensure data were complete and reliable. At the time of this Assurance Statement, OAct is on schedule to draft and submit the FY18 Performance Measure Checklist for Completeness and Reliability to DHS per provided guidance.

Office of Facilities and Asset Management (OFAM)

Personal Property Management Program Oversight

In FY 2018, OFAM initiated and sustained actions that have improved the oversight and accountability of CBP personal property assets through policy and procedure, technology, and customer engagement enhancements or planned enhancements as follows:

- Policies and Procedures
 - Continuation of reconciling/standardizing policies and processes to ensure consistent, timely and efficient review and reporting of losses
 - Evaluating methods and approaches to hold employees more accountable for losses (e.g., determinations of negligence or misconduct and subsequent employee reimbursement and/or standardized disciplinary actions resultant of these losses).
- Technology
 - Business Case completion of the CBP-wide "Single Point of Notification" for asset losses to simplify loss reporting and ensure all stakeholders are aware of losses in a timely manner
 - Developing a Business Case for use of Bar Code Scanners, to automate and speed inventory, increase data accuracy, and enhance management, oversight and analysis
- Customer Engagement
 - Enhanced engagement through personal property loss, oversight, and accountability reporting and communications (e.g., CBP Personal Property

Scorecard) and CBP- wide property professional group meetings and Program Office specific meetings.

Mobile Assets Oversight

- OFAM continued to utilize and improve a web-based Internal Buy Sheet workflow solution for vehicle acquisitions that provides a framework for documentation processing with internal controls for record tracking, version control, enhanced reporting, and oversight capabilities to ensure an auditable and traceable process.
- OFAM continued to utilize and improve an Off-Road Vehicle Automated Buy Sheet Tool with rule-based data controls, automated error identification, and enhanced oversight and reporting capabilities to automate the creation of acquisition documentation and reduce errors due to manual data entry.
- OFAM continued to monitor and update as necessary a monthly vehicle inventory to Table of Vehicles (TOV) validation, comparing the number of active vehicles in fleet to TOVs for each CBP Office, preventing Offices from maintaining excess inventory without OFAM approval, and encouraging Offices to expedite turning in vehicles for disposal.
- Improved and continued comprehensive mobile asset controls and oversight communications, to include recurring announcements and reminders to employees throughout the year regarding use of vehicle seatbelts, text messaging while driving, fleet maintenance responsibilities, vehicle disposal requirements, accident reporting requirements, licensing requirements, mileage reporting requirements, and Home-to-Work (HtW) responsibilities.
- Held the annual 2018 HtW Reauthorization Kick-Off. The all-day session was attended by both support and operational representatives from CBP's participating Offices. Discussion items included lessons learned from previous HtW Reauthorization Requests, an overview of the DHS and CBP Reauthorization Package review and approval process, examples and illustrations to assist operational Offices in preparing justifications to include operational requirements and risk/threat assessments, and CBP Office-level metrics and controls.

Uniforms Management Program Oversight

In FY 2018, OFAM began utilizing an informal self-assessment process to maintain controls over operations, identify and correct potential deficiencies, and drive continuous improvement of the Uniforms Management Program. Other activity includes:

- Improved upon program and vendor performance metrics to monitor the Uniform Contract in areas of on-time fulfillment, accuracy of uniform requests, and uniform item returns using raw ordering data. As a result of analyzing the data and working with the vendor, OFAM has identified root causes that have resulted in improved on-time deliveries and identified uniform quality issues that are currently being resolved.
- Continued use of the automated Quality Assurance Surveillance Plan tool to conduct site visits of the uniform vendor to ensure contract compliance and to track results of previous visits to ensure resolution of previous findings.
- Continued use and improvement of the Uniforms Allowance Account Management Tool, which was implemented in FY 2016 and has automated processes related to the

management of CBP employees' allowance accounts. The tool replaces a hard copy form with an automated form and process that will include error handling and internal controls at the source eliminating errors and ensuring controls are in place as well as allowing for tracking of performance. The system has eliminated 90% of errors that were encountered with the previous system.

- Continued development of robust performance metrics to track program performance, service delivery and management responsibility. The metrics continue to be refined in FY 2018 and OFAM continues to focus on testing internal controls, identifying risks to the program, assessing maturity, and determining impacts of risk mitigation strategies and Corrective Action Plans.

Real Property Management Program Oversight

In FY 2018, OFAM initiated and sustained actions that have improved the oversight and accountability of CBP real property assets through policy and procedure, internal controls, collaborative team efforts, and corrective measures:

- Completed a full review of CBP Lease information to include variables affecting the accuracy of the Quarterly DHS Lease report. These efforts resulted in the submission of the FY 2018 Q3 DHS Lease Report without errors and concerns from DHS. The FY 2018 Q3 submission represents the first time DHS has not returned the report with questions.
- Continued to mature Real Property Internal Controls Team multi-year objective, validating the program's 35 individual internal controls and thereby providing a thorough and streamlined procedure that will result in elimination of potential audit findings and overall audit readiness. In FY 2018, 62% of the Lease Internal Controls have been completely validated. Evidence of this is substantiated by 4108 quality control reviews that have identified and eliminated 461 (11%) data inaccuracies, reducing significantly the potential financial audit risk.
- Implemented an Internal Control Team that addresses the root cause of audit findings, and implements corrective measures to avoid future findings. Under the team's direction, OFAM has not had findings in Inventory or Percentage of Completion for four years, in Asset Disposal for three years, and in Undelivered Orders for two years.
- Initiated a Deferred Maintenance objective focused on EAC Kolbe's current metric reporting that required coordination and support across all of the OFAM/Facilities Management and Engineering Division portfolios. The initiative resulted in a reduction of the actual maintenance backlog by 11.5%, or \$29.1M.
- During FY 2018, CBP made significant progress in the remediation of Real Property asset management to include implementation of a Data Quality Working Group, which continues to conduct a complete TRIRIGA system analysis, identifying capability requirements and potential gaps and establishing near, mid, and long-term objectives for improvement.
- During FY 2018 Q1-Q3, Rent Requirements Control Board (RRCB) efforts successfully managed rent-related costs ensuring a positive impact to OMB's "Reduce the Footprint mandate" for DHS's Space Utilization Rate (1.1) and Reduce the Footprint Plan (1.4) requirements, resulting in overall FY 2018 compliance.

Office of Human Resources Management (HRM)

- Implemented Phase II of an organizational transformation, resulting in an alignment of like functions as evidenced by establishing the Human Resources Policy and Programs Directorate and Workforce Resiliency and Engagement Division.
- Restructured HRM's Table of Organization (TO), improving position management and accountability.
- Implemented the Budget Execution Plan to better portray and manage divisional budget requirements and funding.
- Occupational Health and Safety (OHS) conducts annual review of the CBP Occupational Safety and Health Program and implementation of safety program elements and requirements
- Streamlined procedure that will result in elimination of potential audit findings and overall audit readiness. In FY 2018, 62% of the Lease Internal Controls are completely validated. Evidence of this is substantiated by 4108 quality control reviews that have identified and eliminated 461 (11%) data inaccuracies, reducing significantly the potential financial audit risk.
- Implemented an Internal Control Team that addresses the root cause of audit findings, and implements corrective measures to avoid future findings. Under the team's direction, OFAM has not had findings in Inventory or Percentage of Completion for four years, no findings in Asset Disposal for three years, and two years without findings in Undelivered Orders.
- Initiated a Deferred Maintenance objective focused on Executive Assistant Commissioner Kolbe's current metric reporting that required coordination and support across all of the OFAM/Facilities Management and Engineering Division portfolios. The initiative resulted in a reduction of the actual maintenance backlog by 11.5%, or \$29.1M.
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Office of Acquisitions (OA)

- Updated 22 Procurement Directorate standard operating procedures
- Acquisition Alert 2018-01 – Increasing Collaboration
- Acquisition Alert 2018-02 – Acquisition Plans
- Acquisition Alert 2018-03 – Optimize Specifications and Evaluation Criteria
- New Procurement Instrument Identifier FY 2018 (Homeland Security Acquisition Manual [HSAM] 3004.605)

- Implemented new requirement in support of U.S. Treasury's Invoice Processing Platform for inputting period of performance dates on Purchase Order (PO) line items when acquiring services
- FY 2017 and FY 2018 Hardcopy File Review
- FY 2018 E-Files Review
- DATA Act Certification Reviews
- Federal Procurement Data System (FPDS) Quality Reviews
- Contractor Performance Assessment Reporting System (CPARS) Monthly/Quarterly Reviews

CBP Procurement Directorate GS-14 Council

At the start of FY 2018, the Procurement Directorate started the GS-14 Council. These GS-14s make up a large part of the organization, with Head of the Contracting Activity (HCA) Diane Sahakian believing GS-14s are "the engine" of CBP. The idea is that everyone can be and should be a leader. As current and future leaders, CBP is looking to the Council to:

- Act as the long-range strategic planning group for the Procurement Directorate.
- Conduct strategic planning sessions about where the Procurement Directorate needs to be and how it can get there, including identifying shortfalls and providing and implementing solutions.
- Improve decision-making, productivity, and business practices across the Procurement Directorate while being consistent and standardizing where practicable.
- Continue improving upon mission support services the Procurement Directorate provides to its business partners.
- Fulfill stewardship responsibilities while ensuring wise use of resources.
- Remain committed to seeing success in the Procurement Directorate organization and to the development of others.

Contracts Awarded for New Mission-Critical Requirements

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High value contracts in support of OIT

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Office of Training and Development (OTD)

- Several audits and internal CBP assessments conducted and reports issued with no recommendations for OTD or recommendations that have since been closed, including:
 - GAO-18-229 (101677) Federal First Responder Practices – Closed; no recommendations for OTD

- OIG-17-110-AUD-GBP (OIG-18-47 and OIG-18-38) CBP FY 2017 Accounting of Drug Control Funding and Performance Summary (Office of National Drug Control Policy [ONDCP]) – Closed; no recommendations for OTD
- SIGAR-18-03SP-126 – SIGAR Afghan Security Personnel Going Absent Without Leave (AWOL) while Training within the United States – Report Issued; no recommendations for OTD
- MID-14-023 (Full Assessment) Utilization and Safety of Large Scale Non-Intrusive Inspection Equipment – Report Issued; one recommendation for OTD now closed
- (b) (7)(E) Closed; no recommendations for OTD
- (b) (7)(E) Closed; no recommendations for OTD
- MID-18-094 (Full Assessment) Bulk Fuel – Report Issued; no recommendations for OTD

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(b) (6), (b) (7)(C)

Subject: Non-intrusive inspection brief w/ASC (b) (6), (b) (7)(C)
Location: Chief's Teaming Area

Start: Thu 9/6/2018 3:30 PM
End: Thu 9/6/2018 4:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)
Required Attendees: (b) (6), (b) (7)(C)

Briefing material to follow.



Re: B1

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, September 5, 2018 7:40 PM
To: (b) (6), (b) (7)(C)
Subject: Re: B1

I could not get my tablet to connect. I won't be able to put any PowerPoint together before the meeting tomorrow but I will be able to print some materials right before the meeting.

The gist of the meeting is, CBP has a procurement coming up for (b) (7)(E). USBP is not scheduled to get any and USBP does not have funding to purchase any as Congress allocates all NII funding for CBP with NIID.

Respectfully,

(b) (6), (b) (7)(C)
Assistant Chief
Program Manager
Non-Intrusive Inspection Division
United States Border Patrol
O: (b) (6), (b) (7)(C)
M (b) (6), (b) (7)(C)

Sent from my iPhone

On Sep 5, 2018, at 9:31 AM, (b) (6), (b) (7)(C) wrote:

What is the topic and is there any briefing or read ahead material?

(b) (6), (b) (7)(C)
Assistant Chief
Adjutant to Chief Carla Provost
U.S. Border Patrol/Headquarters

(b) (6), (b) (7)(C) Office
Phone

From: (b) (6), (b) (7)(C)
Sent: Wednesday, September 05, 2018 9:30 AM
To: (b) (6), (b) (7)(C)
Subject: Re: B1

Tomorrow at 330 will be perfect.

Respectfully,

(b) (6), (b) (7)(C)
Assistant Chief
Program Manager

Non-Intrusive Inspection Division

United States Border Patrol

O: (b) (6), (b) (7)(C)

M

Sent from my iPhone

On Sep 5, 2018, at 9:28 AM, (b) (6), (b) (7)(C)

wrote:

She could do tomorrow at 3:30pm. Alternatively, if you are at the (b) (7)(E) and could meet you there.

(b) (6), (b) (7)(C)

Assistant Chief

Adjutant to Chief Carla Provost

U.S. Border Patrol/Headquarters

(b) (6), (b) (7)(C)

Office

iPhone

From: (b) (6), (b) (7)(C)

Sent: Wednesday, September 05, 2018 9:26 AM

To: (b) (6), (b) (7)(C)

Subject: Re: B1

I am out of the office the next three weeks. The only other availability I have would be late tomorrow. I'm in Harpers now but could leave early if she had something tomorrow afternoon.

Or I could call sometime next week and send her the briefing materials. But Monday at 1030 I will be in the air.

Respectfully,

(b) (6), (b) (7)(C)

Assistant Chief

Program Manager

Non-Intrusive Inspection Division

United States Border Patrol

O: (b) (6), (b) (7)(C)

M

Sent from my iPhone

On Sep 5, 2018, at 9:22 AM, (b) (6), (b) (7)(C)

wrote:

No, she is out of the office on Friday. The earliest would be Monday. How about 10:30am on 9/10?

(b) (6), (b) (7)(C)

Assistant Chief
Adjutant to Chief Carla Provost
U.S. Border Patrol/Headquarters

(b) (6), (b) (7)(C) Office
Phone

From: (b) (6), (b) (7)(C)
Sent: Wednesday, September 05, 2018 9:16 AM
To: (b) (6), (b) (7)(C)
Subject: Re: B1

Sir,

Does B1 have availability on Friday for about 30 minutes?

Respectfully,

(b) (6), (b) (7)(C)
Assistant Chief
Program Manager
Non-Intrusive Inspection Division
United States Border Patrol
O: (b) (6), (b) (7)(C)
M

Sent from my iPhone

On Sep 5, 2018, at 9:12 AM, (b) (6), (b) (7)(C)
wrote:

(b) (6), (b) (7)(C)

Please facilitate ASC (b) (6), (b) (7)(C) request for meeting with B1.

Regards,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)
Associate Chief
U.S. Border Patrol Headquarters
Law Enforcement Operations Directorate – Specialty
Programs
(b) (6), (b) (7)(C) office
(b) (6), (b) (7)(C) cell

From: (b) (6), (b) (7)(C)
Sent: Wednesday, September 5, 2018 9:11 AM
To: (b) (6), (b) (7)(C)
Subject: B1

Good Morning Ma'am,

I need to schedule a meeting with B1. Do you happen to know who is her adjutant?

Respectfully,

(b) (6), (b) (7)(C)

Assistant Chief

Program Manager

Non-Intrusive Inspection Division

United States Border Patrol

O: (b) (6), (b) (7)(C)

M

Sent from my iPhone

(b) (6), (b) (7)(C)

Subject: (b) (7)(E) site visit

Location: (b) (7)(E) Reston

Start: Wed 10/3/2018 9:30 AM

End: Wed 10/3/2018 12:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C)

Optional Attendees: HUDSON, RICHARD M

(b) (6), (b) (7)(C), (b) (7)(E)

(b) (6), (b) (7)(C)

Subject: OGS Metrics Brief
Location: Chiefs Teaming Area

Start: Wed 9/12/2018 8:00 AM
End: Wed 9/12/2018 8:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: (b) (6), (b) (7)(C) LUCK, SCOTT A (USBP); HUDSON, RICHARD M

(b) (6), (b) (7)(C)

Subject: One Mission Call - Migration / Bed Space

Location: **SEE NOTE**Telecon

Start: Wed 9/5/2018 6:15 PM

End: Wed 9/5/2018 7:15 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: CBP COMMISSIONER SCHEDULER

Required Attendees: (b) (6), (b) (7)(C) MEEHAN, ANDREW C; QUINN, TIMOTHY; HASTINGS, BRIAN S; HOWE, RANDY J; BOYD, VALERIE S; LADOWICZ, JOHN P; LOWRY, KIM M; (b) (6), (b) (7)(C) PETERLIN, MEGHANN K; (b) (6), (b) (7)(C) PADILLA, MANUEL JR; ORTIZ, RAUL L; HIGGERSON, DAVID P; PROVOST, CARLA (USBP); Owen, Todd C (AC OFO); FLORES, PETE ROMERO; SCOTT, RODNEY S; LUCK, SCOTT A (USBP); KARISCH, RODOLFO; RAMIREZ, GUADALUPE H; PORVAZNIK, ANTHONY J; BOATRIGT, ROBERT L; HULL, AARON A; CHAVEZ, GLORIA I; CHAVEZ, FELIX; MANCHA, HECTOR; (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) VILLAREAL, ROY D; SELF, JEFFREY D; (b) (6), (b) (7)(C) SALAZAR, DAVID A; (b) (6), (b) (7)(C) HUDAK, MATTHEW J; (b) (6), (b) (7)(C) ICE.Scheduler; (b) (6), (b) (7)(C) CBP DEPUTY COMMISSIONER SCHEDULER; HUDSON, RICHARD M

Optional Attendees: (b) (6), (b) (7)(C) Vitiello, Ronald D; (b) (6), (b) (7)(C) Vitiello, Ronald D; (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) HUMPHRIES, MICHAEL W; YMA016A-RMB-YUMA HQ CHIEFS CONFERENCE ROOM

NOTE: All, this will be a telecon only, the Commissioner will call in remotely, so for those in the RRB please call in from your respective locations.

Phone: (b) (7)(E)

Pin: (b) (7)(E)

AGENDA

One CBP - Migration

September 5, 2018

- | | |
|---|------|
| • Opening Comments and Operational Update | MCAT |
| • RGV and San Diego Sector Updates | USBP |
| • San Diego and Laredo Field Office Updates | OFO |
| • Laredo, Yuma and El Centro Sector Updates | USBP |
| • Closing Comments and Next Steps | MCAT |

(b) (6), (b) (7)(C)

Subject: OPR Follow-up
Location: 6th Floor, RRB, Chief's Office

Start: Wed 9/5/2018 12:00 PM
End: Wed 9/5/2018 12:15 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: (b) (6), (b) (7)(C)



RE: (b) (6), (b) (7)(C)
OPR Follow Up ...

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Tuesday, September 4, 2018 1:24 PM
To: (b) (6), (b) (7)(C)
Subject: RE: (b) (6), (b) (7)(C) - OPR Follow Up Action

(b) (6), (b) (7)(C)

12:00 to 12:15 pm works well.

V/r,

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Tuesday, September 4, 2018 1:01 PM
To: (b) (6), (b) (7)(C)
Subject: RE: (b) (6), (b) (7)(C) - OPR Follow Up Action

(b) (6), (b) (7)(C)

Chief Provost is available during the following times tomorrow:

8:00 to 8:15 am
10:45 to 11:00 am
12:00 to 12:15 pm

Please let me know which time works best and I will send an invite.

Thank you,

(b) (6), (b) (7)(C)
Assistant Chief
Adjutant to Chief Carla Provost
U.S. Border Patrol/Headquarters

(b) (6), (b) (7)(C) Office
iPhone

From: PROVOST, CARLA (USBP)
Sent: Tuesday, September 04, 2018 12:01 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Re: (b) (6), (b) (7)(C) - OPR Follow Up Action

I'll have (b) (6), (b) (7)(C) check.

Carla L. Provost
Chief - USBP

(w) (b) (6), (b) (7)(C)

(c) (b) (6), (b) (7)(C)

On Sep 4, 2018, at 11:36 AM, (b) (6), (b) (7)(C) wrote:

Good morning Chief Provost.

I've been tasked with having you swear to the statements you made to the OIG during their investigation of (b) (6), (b) (7)(C). Do you have availability tomorrow? If not, are you available Monday, Tuesday, or Wednesday of next week?

V/r,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Senior Special Agent

U.S. Customs and Border Protection

Office of Professional Responsibility

SAC (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) desk

fax

cell

<image001.jpg>

~~NON DISCLOSURE. This information is part of an Official Investigation and should not be disclosed to anyone outside of CDP or anyone within CDP, besides the person indicated on this email chain. Authorization to share this document within the receiving agency or outside of the receiving agency shall come from CDP.~~

From: LUCK, SCOTT A (USBP)

Sent: Friday, August 31, 2018 8:54:03 AM

To: (b) (6), (b) (7)(C)

Cc: PROVOST, CARLA (USBP); (b) (6), (b) (7)(C)

Subject: Re: (b) (6), (b) (7)(C) - OPR Follow Up Action

10-4. Thanks (b) (6), (b) (7)(C)

Scott A. Luck

Deputy Chief

U.S. Border Patrol Headquarters

1300 Pennsylvania Ave. NW

Washington, DC 20229

(b) (6), (b) (7)(C)

Sent from my iPhone

On Aug 31, 2018, at 8:40 AM, (b) (6), (b) (7)(C) wrote:

Chief/Deputy

LER asked OPR SAC (b) (6), (b) (7)(C) to swear individuals to the contents of their OIG interviews in the (b) (6), (b) (7)(C) investigation.

SAC (b) (6), (b) (7)(C) will be initiating contact with the executives below next Tuesday (9/4). Shouldn't take much longer than 15 minutes per to complete.

-Chief Provost

-Deputy Chief Luck

-(b) (6), (b) (7)(C)

-CPA Gloria Chavez

-CPA (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: Phone call w/ (b) (6), (b) (7)(C)

Location: (b) (6), (b) (7)(C)

Start: Thu 9/13/2018 1:30 PM

End: Thu 9/13/2018 2:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Optional Attendees: (b) (6), (b) (7)(C) LUCK, SCOTT A (USBP)

(b) (6), (b) (7)(C)

Subject: Planning Briefing
Location: Chief Provost office, (b) (6), (b) (7)(C)

Start: Fri 9/14/2018 3:30 PM
End: Fri 9/14/2018 4:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: PETERLIN, MEGHANN K

Required Attendees: PROVOST, CARLA (USBP); (b) (6), (b) (7)(C) (b) (6)
(b) (6) (b) (6)

(b) (6), (b) (7)(C)

Subject: Planning Briefing
Location: (b) (7)(E) (OFO EAC Conference Room)

Start: Mon 9/10/2018 2:00 PM
End: Mon 9/10/2018 3:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: PETERLIN, MEGHANN K

Required Attendees: PROVOST, CARLA (USBP); (b) (6), (b) (7)(C) Owen, Todd C (AC OFO); (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) YOUNG, EDWARD E; KOLBE, KATHRYN; (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) JACKSTA, LINDA L (DEAC OS); (b) (6), (b) (7)(C) Valerie
Boyd (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) SMITH, BRENDA BROCKMAN; (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

This is a meeting for the planning team to brief Chief Provost and EAC Owen on the end-to-end review they have been working on and extending this invite to other EAC level leadership if interested and available to attend to learn more about this major effort and to understand the process. If there are any questions, please contact (b) (6), (b) (7)(C) at (b) (6), (b) (7)(C)

Attendees

Chief Provost
EAC Owen
EAC Young
EAC Kolbe
EAC Smith
DEAC Jacksta
Meghann Peterlin
Valerie Boyd
(b) (6), (b) (7)(C)
Planning Team

(b) (6), (b) (7)(C)

Subject: Position Review Tool (PRT) Meeting

Location: RRB, CR (b)

Start: Fri 10/5/2018 10:00 AM

End: Fri 10/5/2018 11:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: HOOVER, CRINLEY S

Required Attendees: (b) (6), (b) (7)(C) HOOVER, CRINLEY S; (b) (6), (b) (7)(C)
HUDSON, RICHARD M; HUFFMAN, BENJAMINE C;
PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); Conference Room (b); (b) (6), (b) (7)(C)
(b)

Position Review Tool update for DPAIC Stations, PAIC/DPAIC SIU, and remaining development requirements

POC: (b) (6), (b) (7)(C) &

(b) (6), (b) (7)(C)

Telephone (b) (6), (b) (7)(C)

Email (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: Position Review Tool Brief
Location: RRB, CR (b)

Start: Thu 9/20/2018 3:00 PM
End: Thu 9/20/2018 4:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Tentatively accepted

Organizer: HOOVER, CRINLEY S

Required Attendees: HOOVER, CRINLEY S; (b) (6), (b) (7)(C)
HUFFMAN, BENJAMINE C; LUCK, SCOTT A
(USBP); HUDSON, RICHARD M; (b) (6), (b) (7)(C) PROVOST, CARLA (USBP)

Position Review Tool (PRT) Brief

POC: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: Prep: Border Wall Appropriations Meeting
Location: RRB, Treaty Room (4th Floor, Room 4.5)

Start: Tue 9/4/2018 1:15 PM
End: Tue 9/4/2018 1:45 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Nielsen.Scheduler

Required Attendees: Wolf, Chad; (b) (6), (b) (7)(C)
ESEC-BBIC; Grady, Claire;
Grady.Scheduler; (b) (6), (b) (7)(C) MCALEENAN, KEVIN K; (b) (6), (b) (7)(C)
PROVOST, CARLA (USBP); (b) (6), (b) (7)(C)
HUFFMAN, BENJAMINE C
(b) (6), (b) (7)(C)

Optional Attendees:

DO NOT FORWARD OR COPY THIS INVITATION

If there are any questions, please contact (b) (6)

Requester:
S1

Front Office Lead:
(b) (6), (b) (7)(C)

Staff SME:
Kevin McAleenan

After Action Officer:
(b) (6), (b) (7)(C)

Attendees:
Secretary
Acting Deputy Secretary
Chad Wolf / (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Carla Provost on behalf of Kevin McAleenan, CBP
Benjamin Huffman, CBP
(b) (6), (b) (7)(C) CBP
(b) (6), (b) (7)(C) OLA
(b) (6), (b) (7)(C) on behalf of (b) (6), (b) (7)(C) OGC
(b) (6), (b) (7)(C) OGC
(b) (6) MGMT
(b) (6) MGMT
(b) (6), (b) (7)(C) ESEC

Objective:

Prep in advance of S1's meeting with POTUS and Congressional Leadership re: appropriations and border security funding.

Briefing Materials:

Briefing memo

(b) (6), (b) (7)(C)

Subject: PREP: White House Deputies Immigration Call

Location: (b) (7)(E) Pin: (b) (7)(E)

Start: Tue 9/18/2018 9:15 AM

End: Tue 9/18/2018 9:45 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Grady.Scheduler

Required Attendees: S2 Internal (b) (7)(E) (b) (6), (b) (7)(C)
(b) (6) Scheduler,
(b) (6) Vitiello, Ronald D; (b) (6), (b) (7)(C)
MCALEENAN, KEVIN K; (b) (6), (b) (7)(C)
PROVOST, CARLA (USBP); (b) (6), (b) (7)(C) PETERLIN,
MEGHANN K; (b) (6), (b) (7)(C)

Optional Attendees: (b) (6), (b) (7)(C)

DO NOT FORWARD OR COPY THIS INVITATION

If there are any questions, please contact (b) (6)

Attendees:

Acting Deputy Secretary

(b) (6), (b) (7)(C)

(b) (6)

(b) (6), (b) (7)(C) MGMT

Carla Provost, CBP

Ron Vitiello/ (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) USCIS

(b) (6) PLCY

(b) (6) PLCY

(b) (6) OGC

(b) (6) OGC

(b) (6), (b) (7)(C) OPA

Briefing Materials:

Yes

(b) (6), (b) (7)(C)

Subject: S1 Cred Fear Briefing Prep w/ (b) (6), (b) (7)(C)

Location: Chief's Office

Start: Tue 9/25/2018 9:15 AM

End: Tue 9/25/2018 9:45 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: (b) (6), (b) (7)(C) PETERLIN, MEGHANN K; (b) (6), (b) (7)(C)

Preparation for 1:30 S1 meeting at the NAC.

Conference access numbers: (b) (7)(E) **International Callers:** (b) (7)(E)

Your participant code is: (b) (7)(E)

(b) (6), (b) (7)(C)

Subject: Saudi Border Guard delegation visit to USBP HQ
Location: Conference Room (b)
Start: Thu 10/4/2018 11:00 AM
End: Thu 10/4/2018 12:00 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: PROVOST, CARLA (USBP)
Required Attendees: PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); HUDSON, RICHARD M; HUFFMAN, BENJAMINE C
Optional Attendees: (b) (6), (b) (7)(C)
Resources: USBP CONFERENCE ROOM (b)



RE: Saudi Border
Guard Visit

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Monday, September 10, 2018 3:54 PM
To: (b) (6), (b) (7)(C)
Cc:
Subject: RE: Saudi Border Guard Visit

That works for us (b) (6), (b) (7)(C) Our conference room will be adequate.

Thank you,

(b) (6), (b) (7)(C)
Assistant Chief
U.S. Border Patrol HQ
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Monday, September 10, 2018 3:46 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Saudi Border Guard Visit

(b) (6), (b) (7)(C)

Thank you. How about the 4th at 10:30. Does that work? Would the B1 conference room be adequate for that number of people 9 + 2 ICE/HIS + 1 or 2 INA. Please let me know so we can make alternative arrangements if the room will not be big enough.

Regards,

(b) (6), (b) (7)(C)

Regional Middle East Program Manager - Jordan, Kuwait, Oman, and Saudi Arabia
International Operations Division
International Affairs
Customs and Border Protection
Department of Homeland Security
O: (b) (6), (b) (7)(C)
C: (b) (6), (b) (7)(C)

Securing the Borders from Beyond

From: (b) (6), (b) (7)(C)
Sent: Monday, September 10, 2018 3:43 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: Saudi Border Guard Visit

Good Afternoon (b) (6), (b) (7)(C)

The Chief is available on either day. Is there a time preference?

I have copied B1's adjutant (b) (6), (b) (7)(C) for visibility.

Thank you,

(b) (6), (b) (7)(C)

Assistant Chief

U.S. Border Patrol HQ

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Monday, September 10, 2018 9:51 AM

To (b) (6), (b) (7)(C)

Cc

Subject: Saudi Border Guard Visit

Good morning (b) (6), (b) (7)(C)

We received a request from the ICE attache office in Saudi Arabia requesting availability of the Chief to meet and greet with a Saudi Border Guard delegation on October 4 or 5, 2018. The delegation is headed by the head of the Saudi Border Guard.

Can you please check for us the availability of the Chief to have a meet and greet.

Please let us know. I thank you in advance for your support.

Regards,

(b) (6), (b) (7)(C)

Regional Middle East Program Manager - Jordan, Kuwait, Oman, and Saudi Arabia
International Operations Division
International Affairs
Customs and Border Protection
Department of Homeland Security

O: (b) (6), (b) (7)(C)

C:

Securing the Borders from Beyond

(b) (6), (b) (7)(C)

Subject:

(b) (6),

Start:

Mon 9/10/2018 12:00 AM

End:

Wed 9/12/2018 12:00 AM

Show Time As:

Out of Office

Recurrence:

(none)

Organizer:

PROVOST, CARLA (USBP)

Categories:

Leave

(b) (6), (b) (7)(C)

Subject: SPAD Planning B1 Strategy Brief
Location: Conference Room (b)

Start: Thu 9/27/2018 10:00 AM
End: Thu 9/27/2018 11:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: PROVOST, CARLA (USBP); LUCK, SCOTT A (b) (6), (b) (7)(C)

HUFFMAN, BENJAMINE C; MARTIN, JERRY B; (b) (6), (b) (7)(C)

HUDSON, RICHARD M; (b) (6), (b) (7)(C)

HOOVER, CRINLEY S; SINGLETON, RUYNARD R

Optional Attendees: (b) (6), (b) (7)(C)

Resources: USBP CONFERENCE ROOM (b)

USBP Strategy Update

Briefing Material attached.

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

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(b) (5), (b) (7)(E)

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(b) (5)

(b) (6), (b) (7)(C)

Subject: Telecon: FRC Space

Location: (b) (7)(E) / Pin: (b) (7)(E)

Start: Tue 9/4/2018 5:20 PM

End: Tue 9/4/2018 5:50 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: CBP COMMISSIONER SCHEDULER

Required Attendees: PROVOST, CARLA (USBP) (b) (6), (b) (7)(C) PEREZ, ROBERT E;
FLANAGAN, PATRICK S; CBP DEPUTY COMMISSIONER SCHEDULER

Phone (b) (7)(E)

Pin: (b) (7)(E)

(b) (6), (b) (7)(C)

Subject: Travel to Ashburn

Start: Wed 9/26/2018 12:00 PM
End: Wed 9/26/2018 1:00 PM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

Categories: Travel

(b) (6), (b) (7)(C)

Subject: Travel to (b) (7)(E)

Start: Fri 9/7/2018 6:30 AM

End: Fri 9/7/2018 8:00 AM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

Categories: Travel

(b) (6), (b) (7)(C)

Subject: Travel to Hill

Start: Wed 9/12/2018 11:00 AM
End: Wed 9/12/2018 11:30 AM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

Categories: Travel

(b) (6), (b) (7)(C)

Subject: Travel to NAC

Start: Tue 9/25/2018 1:00 PM
End: Tue 9/25/2018 1:30 PM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

Categories: Travel

(b) (6), (b) (7)(C)

Subject: Travel to (b) (7)(E)

Start: Wed 10/3/2018 8:45 AM

End: Wed 10/3/2018 9:30 AM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

Categories: Travel

(b) (6), (b) (7)(C)

Subject: Travel to RRB

Start: Wed 10/3/2018 12:00 PM
End: Wed 10/3/2018 12:45 PM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

Categories: Travel

(b) (6), (b) (7)(C)

Subject: Travel to RRB

Start: Wed 9/26/2018 3:00 PM
End: Wed 9/26/2018 4:00 PM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

Categories: Travel

(b) (6), (b) (7)(C)

Subject: Travel to RRB

Start: Tue 9/25/2018 3:30 PM
End: Tue 9/25/2018 4:00 PM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

Categories: Travel

(b) (6), (b) (7)(C)

Subject: Travel to White House

Start: Wed 9/5/2018 12:30 PM
End: Wed 9/5/2018 1:00 PM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

Categories: Travel

(b) (6), (b) (7)(C)

Subject: Typhoon/Hurricane Update Call
Location: Telecon: (b) (7)(E) / (b) (7)(E)

Start: Tue 9/11/2018 5:00 PM
End: Tue 9/11/2018 6:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Tentatively accepted

Organizer: DEAC OPERATIONS SUPPORT

Required Attendees: (b) (6), (b) (7)(C) HUMPHREY, BRIAN J (DFO); (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) (b) (6), (b) (7)(C) LOWRY,
KIM M; (b) (6), (b) (7)(C) HOWE, RANDY J; KOUMANS, MARK; (b) (6), (b) (7)(C)
S; (b) (6), (b) (7)(C) PEREZ, ROBERT E; Owen, Todd C (AC OFO); AKI, SIDNEY K;
MCALEENAN, KEVIN K; HOFFMAN, TODD A; YOUNG, EDWARD E; PROVOST, CARLA
(USBP); (b) (6), (b) (7)(C) FALK, SCOTT K
(OCC); KOLBE, KATHRYN; CALVO, KARL H.; LANDFRIED, PHIL A; JACKSTA, LINDA L
(DEAC OS); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)
BORKOWSKI, MARK S; SAHAKIAN, DIANE V; (b) (6), (b) (7)(C)
MICHELINI, DENNIS J; LADOWICZ, JOHN P; SMITH, BRENDA BROCKMAN; FRIEL,
MICHAEL J; BOYER, STEPHEN A; LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C);
(b) (6), (b) (7)(C) SABATINO, DIANE J; CBP
Region IV; CBP HQ Emergency Operations Center; SITROOM; (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) BOYD, VALERIE S; SANDERS, JOHN P; DURST, CASEY OWEN;
OVERACKER, THOMAS F; (b) (6), (b) (7)(C);
(b) (6), (b) (7)(C) HUDSON, RICHARD M; CAINE, JEFFREY; GRABLE, SAMUEL D;
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) (b) (6), (b) (7)(C) (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) HALL, CHRISTOPHER J;
(b) (6), (b) (7)(C) BAKER, PAUL; PETERLIN,
MEGHANN K; PRIDDY, JOHN W; (b) (6), (b) (7)(C) (b) (6), (b) (7)(C)

Operations Support will facilitate the Commissioner's Conference Call today at 1700 (EDT). The conference call line will be available 10 minutes prior and roll call will commence 5 minutes before the start of the brief.

Telephonic Meeting:

Telephonic Conference Call – Typhoon Mangkhut / Hurricane Florence Update

Dial In Information:

(b) (7)(E)

PIN: (b) (7)(E)

POC:

CBP HQ Emergency Operations Center

(b) (6), (b) (7)(C)

*****Please do not place your lines on hold, and mute your lines when not speaking****

(b) (6), (b) (7)(C)

Subject: Typhoon/Hurricane Update Call
Location: Telecon: (b) (7)(E) / (b) (7)(E)

Start: Mon 9/10/2018 7:00 PM
End: Mon 9/10/2018 8:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Tentatively accepted

Organizer: CBP COMMISSIONER SCHEDULER

Required Attendees: (b) (6), (b) (7)(C) HUMPHREY, BRIAN J (DFO) (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) (b) (6), (b) (7)(C); LOWRY,
KIM M; (b) (6), (b) (7)(C) HOWE, RANDY J; KOUMANS, MARK; (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) PEREZ, ROBERT E; Owen, Todd C (AC OFO); AKI, SIDNEY K;
MCALEENAN, KEVIN K; HOFFMAN, TODD A; YOUNG, EDWARD E; PROVOST, CARLA
(USBP); (b) (6), (b) (7)(C) FALK, SCOTT K
(OCC); KOLBE, KATHRYN; CALVO, KARL H.; LANDFRIED, PHIL A; JACKSTA, LINDA L
(DEAC OS); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) BORKOWSKI, MARK S; SAHAKIAN, DIANE V; (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) MICHELINI, DENNIS J; LADOWICZ, JOHN P; SMITH, BRENDA
BROCKMAN; FRIEL, MICHAEL J; BOYER, STEPHEN A; LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) SABATINO,
DIANE J; CBP Region IV; CBP HQ Emergency Operations Center; SITROOM;
(b) (6), (b) (7)(C) BOYD, VALERIE S; SANDERS, JOHN P; DURST,
CASEY OWEN; OVERACKER, THOMAS F; (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) HUDSON, RICHARD M; CAINE, JEFFREY; GRABLE,
SAMUEL D

Optional Attendees: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

Phone: (b) (7)(E)
Pin: (b) (7)(E)

Operations Support will facilitate the Commissioner's Conference Call today at 1900 (EDT). The Conference Call line will be available 10 minutes prior and roll call will commence 5 minutes before the start of the brief.

Telephonic Meeting:

C-1 Telephonic Conference Call – Typhoon Mangkhut / Hurricane Florence Update

Dial In Information:

(b) (7)(E)
PIN: (b) (7)(E)

POC:

CBP HQ Emergency Operations Center

(b) (6), (b) (7)(C)

*****Please do not place your lines on hold, and mute your lines when not speaking****

*Roll Call 5 minutes in advance of call start.
Roll Call by Office*

Commissioner's Opening Comments

Situation Update:

- ☐ LFC

Operational Coordination / Mission Impact:

- ☐ USBP
- ☐ OFO
- ☐ AMO
- ☐ Trade
- ☐ OS
- ☐ ES
 - ☐ Finance
 - ☐ FM&E
 - ☐ HRM
 - ☐ IT
- ☐ OPA
- ☐ OCA
- ☐ OCC

- ☐ Alibis

Commissioner's Guidance and Closing Remarks:

Note: Please remember to mute your phone when not speaking.

(b) (6), (b) (7)(C)

Subject: Union Update
Location: Chiefs Teaming Area

Start: Wed 9/12/2018 2:00 PM
End: Wed 9/12/2018 2:20 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C)

Optional Attendees: MARTIN, JERRY B

(b) (6), (b) (7)(C)

Subject: USBP HQ Christmas Party
Location: Hilton Crystal City

Start: Sat 12/8/2018 6:00 PM
End: Sat 12/8/2018 11:00 PM
Show Time As: Free

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)



Christmas
Flyer.jpg



2018

Christmas

Party

Where: Hilton Crystal City Hotel

When: Saturday, December 8th

Time: 6 to 11:00PM

Block of rooms Rate: \$89.00

Name of block: Border Patrol Christmas Party

Complimentary parking

Ticket price: \$60.00 per person includes plated dinner

Save the Date!

(b) (6), (b) (7)(C)

Subject: Vision Statement Meeting
Location: Conference Room

Start: Fri 9/28/2018 2:00 PM
End: Fri 9/28/2018 2:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); HUFFMAN, BENJAMINE C; HUDSON, RICHARD M; HOOVER, CRINLEY S; SINGLETON, RUYNARD R; (b) (6), (b) (7)(C)

Optional Attendees: (b) (6), (b) (7)(C)

Resources: USBP CONFERENCE ROOM

Proposed vision statements:

(b) (5)

(b) (6), (b) (7)(C)

Subject: WH event (sheriff panel)
Location: Eisenhower Executive Office Building, Room 350
Start: Wed 9/5/2018 3:00 PM
End: Wed 9/5/2018 4:00 PM
Recurrence: (none)
Organizer: PROVOST, CARLA (USBP)



Re: White House
Sheriff Fly-In...



White House
Nationwide Sher...



WH Sheriffs
8-05-18.docx



The Herald News
- Hodgson Rall...



Sheriff Hodgson
Bio.pdf



NSA Letter to
Congress.pdf



Wednesday -
EEOB Immigrati...



(b) (6)

(b) (6), (b) (7)(C)

From: (b) (6)
Sent: Friday, August 31, 2018 1:42 PM
To: (b) (6)
Cc: (b) (6); (b) (6), (b) (7)(C)
Subject: Re: White House Sheriff Fly-In - CBP & ICE Confirmation

Thank you (b) (6) This is great news! Thank you for the help on coordinating. As I noted in my email this morning, we are confirmed for the original time from 3:00-4:00PM. The focus is going to be on a roundtable discussion having our federal and agency participants give brief opening remarks and then proceed to a discussion. We believe this will be the most impactful.

Regarding attendees, we will provide those once fully confirmed. We expect 45+ sheriffs and law enforcement personnel from 35+ states.

On Aug 31, 2018, at 1:11 PM, (b) (6) wrote:

(b) (6)

This email is to confirm that CBP Border Patrol Chief Carla Provost **will** attend the Sheriff Fly-in next week at the WH, her POC for the event is Chief (b) (6), (b) (7)(C) I have cc'd him on this email. To reconfirm we have the following officials from DHS attending the event at the WH: Assistant Secretary (b) (6), (b) (7)(C) CBP Chief Carla Provost, and ICE (A) Deputy Director (b) (6), (b) (7)(C) On this email string I have the staff members for both ICE and CBP, as well as A/S (b) (6), (b) (7)(C) If there are any changes to next week's event if you can keep all of us in the loop that would be great. I think one of the outstanding items we have is the final list of Sheriffs in attendance for the event, if you can pass that along it will be very helpful in our preparation.

(b) (6), (b) (7)(C) – please see the WAVES link below, can you make sure Chief Provost's information is submitted so she has access to the event next week?

Best,
(b) (6)

(b) (6)
Deputy Assistant Secretary for Intergovernmental Affairs
U.S. Department of Homeland Security
D (b) (6)
C

From: (b) (6)
Sent: Friday, August 31, 2018 10:10 AM
To: (b) (6); (b) (6), (b) (7)(C)
Cc: (b) (6)
Subject: RE: White House Sheriff Fly-In - ICE Confirmation

Hi (b) (6)

We have confirmed the time will be 3-4pm as originally planned. Can you send names and titles of those attending from DHS? Below is the WAVES link for Wednesday, September 5. We will have the room set-up for a 50 person roundtable. There will be seats for extra staff along the sides of the room.

(b) (7)(E)

Thank you!

From: (b) (6)

Sent: Friday, August 31, 2018 9:42 AM

To: (b) (6), (b) (7)(C) (b) (6)

Subject: RE: White House Sheriff Fly-In - ICE Confirmation

(b) (6) – Not sure what space is looking like for the meeting, if possible it would be great to have the Deputy Director's COS attend with him. Best, (b) (6)



The White House Office of Intergovernmental Affairs invites you to the

White House Nationwide Sheriff Fly-In

for remarks and discussion with key administration officials and policymakers on immigration, border security, and safe communities

September 5, 2018

3:00 - 4:00 PM – Conference

If you are able to attend, please submit your information in the secure form by **1:00 PM on Friday, August 31**. The secure form can be accessed via the link provided below. **Note that this invitation is non-transferrable.**

Roundtable Registration Link: [Click here](#)

It is essential that all information is submitted accurately. The information you submit must exactly match what is listed on your government issued identification that you will be required to present to Secret Service before entry onto White House grounds.

A list of frequently asked questions is outlined below. Please consult this list before reaching out to White House Office of Intergovernmental Affairs staff.

More information, including arrival instructions (i.e. address and times) and the itinerary, will be forthcoming. Pertinent event updates will be sent to the email address that you register with.

Sincerely,

(b) (6)

Deputy Director

White House Office of Intergovernmental Affairs

(b) (6)

Associate Director

(b) (6)

Associate Director

Frequently Asked Questions

What information do I need to submit in order to attend? Clicking on the registration link provided above will outline the information you are required to submit in order to register to attend. Please do not fill out this information if you cannot attend. The information you submit must exactly match that of your government issued identification that you will be required to present to Secret Service before entering White House grounds.

How do I know if I successfully registered? Once you click on the registration link, fill out all required information, and submit it, you will receive a confirmation message to the email address you provided. Please make sure to check your spam/junk email folder if you do not receive this confirmation.

What if the link does not work? If the registration link provided does not work or will not properly load, try using a different browser. If you are still unable to register, please contact White House Office of Intergovernmental Affairs staff.

Is this invitation transferable? No, this invitation is non-transferable unless discussed with the White House Office of Intergovernmental Affairs. Any information submitted from an uninvited guest will not be processed.

What items are permissible/non-permissible? Permissible items that you can bring with you differs by event (b) (7)(E). You can bring a cell phone, wallet, purse, bag, briefcase, etc.

Where do I go? All events will take place on the White House complex. We will provide further information ahead of the event date.

How do I get around Washington, D.C.? For travel and transportation in Washington, D.C., taxis and ride sharing services are readily available. The metro is also a convenient way to travel. The closest metro stops are Federal Triangle and Farragut West. More information on the metro, including travel times and maps, can be found by clicking [here](#).

What media is permissible? You are permitted to take photos during the conference. Videos are not permitted.

FIRST QUARTERLY MEETING/ENGAGEMENT WITH BORDER SHERIFFS
“Border Security and Border Patrol Issues”
Chief Provost Talking Points

- Here in the United States, **we keep America safe by proper application of law** under the guidance of the U.S. Constitution. This means that everyone who gets arrested has due process rights, and therefore an entire criminal justice system has to be in place to back up that arrest.
- Border Security is no different— **it’s a law enforcement mission, not a military operation**. Success requires all the components of a criminal justice and immigration enforcement system to work.
- Border Security begins far from home, with the Department of State leading efforts to influence “push” factors that affect migration patterns. We take over at the U.S. international boundary. Specifically, the Border Patrol is responsible for patrolling the 6,000 miles of Mexican and Canadian international land borders and 2,000 miles of coastal waters surrounding the Florida Peninsula and the island of Puerto Rico.
- Along the borders, our role is to apprehend those who would seek to circumvent our laws by trafficking people and contraband between official ports of entry. **We rely on our partners** within DHS and the Department of Health and Human Services to process and detain immigration violators and the Department of Justice to adjudicate and, as appropriate, deliver consequences that lead to the deterrence of future unlawful actions.
- The **Border Patrol’s unique contribution** to this broad, whole-of-Government effort is dependent on our ability to achieve **Operational Control of the border**, referred to as OPCON. To be clear OPCON and border security are not synonymous. OPCON supports border security and is necessary for success, but standing alone—without the rest of the system behind us—it is not sufficient.

- Last January, the President issued **Executive Order 13767, *Border Security and Immigration Enforcement Improvements***, which instructed CBP to take all appropriate steps to achieve OPCON—most prominently through the construction of wall. There has been constant attention on wall since the Executive Order, but very few of those discussions have included how wall fits into OPCON as a whole.
- There are **three interdependent pillars to OPCON**, and each is necessary for us to achieve it: Impedance and Denial—this is the aspect that includes wall; Situational Awareness; and Law Enforcement Response and Resolution.
- Starting with **impedance and denial**, the benefit of being able to stop or slow down the adversary at the immediate border cannot be understated. Border Patrol has leveraged the more than 650 miles of wall and other physical barriers in place today to help rein in the overwhelming chaos our agents dealt with on a daily basis in places like San Diego, Yuma and El Paso Sectors.
 - Wall works even better when supported by complementary deployments of sensors, enforcement cameras and lights, which provide situational awareness, and when aligned with roads that allow access to the border. Then you have a true **border wall system**, which is what we’re looking to build going forward.
 - We’ve also matured how we **prioritize locations that will benefit most** from new wall system construction. The best part is we can refresh the analysis as the threat changes or when the wall we’ve begun building affects the flow of traffic. Over 100 miles of these priorities are already funded and several construction projects are underway.
- The second element of OPCON is **Situational Awareness**. While there are some elements of situational awareness in the border wall system, a much broader capability must be in place outside the immediate wall footprint.

- Being aware of the threats at or near the border is critical to achieving OPCON. Ever-improving technology continues to increase our understanding of our environment.
- We also use traditional intelligence collection methods, like talking to people who know the area and notice things others wouldn't—something each and every one of you here today plays a part in. The more eyes we have on the ground, the better able we are to respond to—and even anticipate—threats.
- Our partnerships with state and local law enforcement, and more recently with the National Guard in Operation Guardian Support, are critical to our ability to expand situational awareness.
- Once a wall system has slowed the adversary or technology has identified his path, you need the third element of OPCON, application of timely **Law Enforcement Response and Resolution**. This is USBP's ability to respond at the border and to interdict illegal activity. It requires a fully staffed, trained and equipped cadre of agents and support staff who are prepared to react to any situation and resolve it.
 - Your deputies are critical to our efforts and a force multiplier to our ability to deliver a successful law enforcement response. Last year alone, the actions of our law enforcement partners resulted in nearly 6,500 apprehensions, which helps keep your communities safe from illegal cross-border activity.
- As I said before, the three pillars of OPCON are interdependent. The challenge is **deploying the right mix** of the three based on the threat environment of each location.
 - (b) (7)(E) ut that means we need to step up our situational awareness and law enforcement response even more.

- A heavily populated city on the Southwest Border may have significant investments in wall system and technology, but those are no substitute for the quick response of agents before the adversary vanishes into the community.

(b) (7) (E)

- I cannot overstate the important role our state and local law enforcement partners – especially the sheriffs – play in preserving the security of our borders and our Nation.
 - No matter what part of the border we work to secure, **your partnership contributes to building safer, more prosperous communities** along the border and across the nation.
 - On behalf of our over 19,000 agents, I thank you for your continued support of our border security mission.

Hodgson rallies U.S. sheriffs on illegal immigration, securing borders

By Curt Brown The Standard-Times

Posted Mar 29, 2018 at 11:45 AM Updated Mar 30, 2018 at 12:02 PM

Bristol County Sheriff Thomas M. Hodgson is leading a national effort to get Congress to secure U.S. borders and take action on illegal immigration, his spokesman said.

DARTMOUTH — Bristol County Sheriff Thomas M. Hodgson is leading a national effort to get Congress to secure U.S. borders and take action on illegal immigration, his spokesman said.

Working with the National Sheriffs' Association, Hodgson and his staff have been reaching out to sheriffs across the land, discussing border security, illegal immigration and sanctuary city policies, according to his spokesman Jonathan Darling.

The result is a letter that urges Congress to act on a number of issues, including the wall and securing the borders.

“Congress must act to pass legislation to secure our borders through enforcing immigration laws, tightening border security, support the replacement and upgrades to current barriers and fencing and construction of barriers along the U.S. and Mexico international boundary as requested by those areas where it is needed, suspending and/or monitoring the issuance of visas to any place where adequate vetting cannot occur, end criminal cooperation and shelter in cities, counties, and states, and have zero tolerance and increased repercussions for criminal aliens,” the letter says.

“I stand firm with my fellow Sheriffs throughout our nation to have our borders secured first, in full cooperation and support of our promise and mission to uphold and enforce our nation's laws, and we expect nothing less from Congress,” it says.

The letter, signed by 380 sheriffs and the Ohio Sheriffs' Association, representing 40 states, was recently delivered to every member of Congress, Darling said. Besides Hodgson, the other Bay State sheriffs to sign on are Barnstable County Sheriff James M. Cummings and Plymouth County Sheriff Joseph D. McDonald, Jr., according to information provided by Hodgson's staff.

Darling said Hodgson took the lead on the initiative, contacting them individually, in groups and through emails to sign the letter. “It was a lot of work, but it was he who led the charge on it,” he said.

The issues of interest to the sheriffs are the construction of a wall along the border of the U.S. and Mexico, increasing border patrols and a monitoring system that would include the use of drones, he said.

“We’re calling on Congress to take action now, on the security issues at the border and against sanctuary policies in our states, cities and towns,” Sheriff Hodgson said in a statement.

Hodgson, who has worked on the issue the last 20 years, said the plan won’t work without the wall and the beefing up of border security. Without stronger border security, the arresting of illegal immigrants and the raids on businesses where they are employed won’t work because other illegal immigrants will continue to cross the border and gangs will move fentanyl and other drugs freely.

“Without it, you won’t stop the flow,” he said.

We're redesigning Mass.gov to serve you better. We haven't gotten to this page yet. If you didn't find what you're looking for here, please check [our new website](#), or contact the organization directly.



The Official Website of the Massachusetts Sheriffs' Association

Massachusetts Sheriffs' Association

Home > Sheriffs > Biographies > Hodgson, Thomas M.

Hodgson, Thomas M.



Thomas M. Hodgson, a law-enforcement and corrections professional with extensive management, marketing and business experience was appointed Sheriff of Bristol County, May 21, 1997 by Gov. William F. Weld and was sworn in officially June 2, 1997 by then Lt. Gov. Argeo Paul Cellucci.

In 1994, Sheriff Hodgson, a former Maryland Police Lieutenant for Special Operations, joined the staff of the Bristol County Sheriff's Office as Assistant Deputy Superintendent of Investigations. He also served five years as a Councilor-at-Large on the New Bedford City Council.

Upon assuming the role of High Sheriff of Bristol County, Sheriff Hodgson immediately set out to implement his goals for corrections reform, public safety and raising the standards for the Bristol

County Sheriff's Office. He instituted structured disciplines for the inmate population and expanded the work release programs. Approximately three years ago Sheriff Hodgson gained international attention when he instituted the Tandem Work Crew, a strictly voluntary program for medium security inmates. While initially controversial, the Tandem Work Crews continue to work in communities throughout the County. He banned tobacco products for staff and inmates, removed televisions from cells, and donated weight-lifting equipment to police departments and the local Boys and Girls Club. In July of 2002, in an attempt to offset severe budget cuts, Sheriff Hodgson instituted a \$5.00 cost-of-care fee that every inmate is charged for each day they are incarcerated. Programs affording educational opportunities, spiritual assistance and vocational aptitude have expanded at the House of Correction. Sheriff Hodgson designed a regional lock-up at the Ash Street facility for the Bristol County Police Departments. The Ash Street operation began in 1998 and for fiscal year 2003 reported 5,988 Total Locked-Up Days generating revenues of approximately \$301,000. A satellite lock-up facility is planned for the new Seekonk Police facility.

Sheriff Hodgson signed a pact with Carlos Cesar, Regional President of the Azores, to provide the Portuguese language and cultural classes for potential deportees. The Sheriff has been working closely with President Cesar and federal authorities on an amendment to the existing legislation on deportation.

Sheriff Hodgson has been successful in bringing together a number of Law Enforcement/Public Safety agencies through the establishment of a Law Enforcement Collaborative. The County Police Chiefs meet regularly with the Sheriff to discuss ways to share experience, intelligence and resources. The Bristol County Sheriff's Office is a member of the South Coast Anti-Crime Team (SCAT) that uses the combined resources of the Sheriff's Office and other communities in an effort to end the proliferation of drugs in the area and other criminal activity. The Sheriff has also established a Warrant Apprehension Unit to assist with the apprehension of outstanding warrants.

At the invitation of the Bureau of Justice, Sheriff Hodgson went to Washington in 1998 to be briefed on the growing national concern regarding terrorist activities and weapons of mass destruction. Since then he has become a leader in homeland security issues and has brought together public safety officials from Local and State Police, Fire Departments, INS, National Guard, Coast Guard and other federal agencies, Hospital Groups and others to form the Bristol County Homeland Security Task Force whose mission was to prepare a Bristol County Critical Incident Response Plan. It has always been the Sheriff's belief that public safety-first responder groups can best serve the community when working in a collaborative effort. The Sheriff has been invited to address several groups at seminars and training sessions throughout the country on the subject of anti-terrorism and the Bristol County Homeland Security Task Force, which is one of the most complete and comprehensive in the country.

He has added two certified Explosive Detection canines (Bomb Dogs) to the BCSO K-9 Division as a component of the Response

Plan. Through a grant, Sheriff Hodgson purchased a state-of-the-art Mobile Command Unit (Incident Command Center) containing sophisticated communication and other equipment that is available to every community in the County. Incident Command Vehicle training for Police, Fire and Public Safety agencies is on-going. As a result of the Sheriff's many meetings in Washington D.C. with the President's Homeland Security Staff, Defense Intelligence Agency (DIA) and other agencies, Sheriff Hodgson and the Bristol County Sheriff's Department was included with the select group of law enforcement agencies to become a site for the "Joint Regional Information Exchange System". This highly sophisticated computerized system has been installed, is operational, and is already proving to be an outstanding tool and resource the Sheriff is able to provide to assist law enforcement, public safety and the Bristol County Homeland Defense Task Force. Prior to this system, one of the other vital Intel sources the Sheriff has been able to access has been through his long-term friendship with Steve Emerson, widely acclaimed Terrorism consultant and author of "American Jihad". Also recently implemented in the Bristol County Sheriff's Office Law Enforcement Division is the "Locator Program", an intelligence

system which provides daily and up-to-the-minute information on missing and exploited children nationwide which we then are able to issue all-point bulletins to alert Law Enforcement officials throughout the County.

School Programs: Sheriff Hodgson set up a very successful program called CHOICES in which inmates are taken to schools around the County to speak with students about the importance of making good choices. Another program, SLAM (Students Learning a Message) provides the opportunity for students to be brought in to the facility for a tour and a presentation where inmates speak to them. He has also developed a "Safe to Learn" Program that provides training to school department staff, parents and students on proactive and reactive responses to school incidents involving violence or hostage situations. School audits and risk assessment are also provided as part of the program.

Sheriff Hodgson's commitment to public safety also includes initiatives for the senior community. The Sheriff has successfully implemented four TRIAD programs in Bristol County, namely Easton, Attleboro, Rehoboth and Mansfield, with Swansea due to sign on shortly. TRIAD is a collaborative effort for senior citizens introduced by the National Sheriff's Association involving the Sheriff's Department, Police Department and Council on Aging. Also implemented by Sheriff Hodgson is the "R.U.O.K." Program for senior citizens, in which they sign on to be telephoned every morning as part of the monitoring/response system.

Most recently, Sheriff Hodgson has initiated a new employee accountability system based on similar programs studied by the Sheriff and his staff at Broward County, Florida and Rikers Island, New York. The Strategic Accountability Management System (SAMS) is a management accountability system designed to hold employees accountable for the work they are performing and the subsequent results. The goals of this accountability system are to effect change through teamwork, encourage continuous improvement resulting in higher levels of efficiency and accountability for the services provided to the people and community served.



NATIONAL SHERIFFS' ASSOCIATION

March 21, 2018

Dear Member of Congress:

Congress must act to pass legislation to secure our borders through enforcing immigration laws, tightening border security, support the replacement and upgrades to current barriers and fencing and construction of barriers along the U.S. and Mexico international boundary as requested by those areas where it is needed, suspending and/or monitoring the issuance of visas to any place where adequate vetting cannot occur, end criminal cooperation and shelter in cities, counties, and states, and have zero tolerance and increased repercussions for criminal aliens.

I stand firm with my fellow Sheriffs throughout our nation to have our borders secured first, in full cooperation and support of our promise and mission to uphold and enforce our nation's laws, and we expect nothing less from Congress.

As elected Sheriffs, we have taken an oath to do everything in our power to keep our citizens and legal residents, our communities, and our nation safe. Year after year, we have been warning the Federal government about detrimental increases in transnational drug trafficking, gang violence, sex trafficking, murder, and other escalating incidents of crime by illegal aliens entering our country.

Because Congress has failed to enact the necessary reforms, our citizens and legal residents face even greater dangers, our national security is more vulnerable, and our enforcement efforts have been seriously compromised.

Sadly, today some state and local officials have been enacting policies and giving lawbreakers shelter from being rightfully prosecuted and removed from our communities. In fact, these same laws forbid law enforcement agencies from cooperating with one another, and go as far as forcing the release of dangerous criminals into our communities exposing our citizens and legal residents to be victimized once again.

In a recent announcement a certain state has even stated that they will prosecute law-abiding, hard-working business owners if they cooperate with law enforcement to identify and remove lawbreakers from the community drives our justice system to a new low. We cannot have law-abiding citizens threatened with criminal prosecution for cooperating with the very people who they trust to protect them.

The Sheriffs of this nation and all our law enforcement partners understand that the oath we took to uphold and enforce our laws is the guarantee that they can trust us to preserve their safety and protect their well-being.

The failure of Congress to create legitimate and comprehensive immigration reform for more than 20 years has dramatically undermined our ability to keep our communities safe. This not only puts our law enforcement at serious risk for danger, but further puts them in an untenable situation of violating our oath and promise to enforce the law.

Further delay and inaction on immigration reform will cost more innocent lives, more financial hardships, and an even greater decline in the public trust that is essential to the preservation of our Republic.

Without border security and immigration reform, more Americans will continue to be victims of crime. Now is the time to act!

Sincerely,

Baldwin County, AL- Sheriff Huey “Hoss” Mack
Jackson County, AL - Sheriff Chuck Phillips
Columbia County, AR - Sheriff Mike Loe
Logan County, AR - Sheriff Boyd D. Hicks
Apache County, AZ- Sheriff Joe Dedman
Cochise County, AZ- Sheriff Mark J. Dannels
La Paz County, AZ- Sheriff Bill Risen
Mohave County, AZ- Sheriff Doug Shuster
Pinal County, AZ- Sheriff Mark Lamb
Yuma County, AZ- Sheriff Leon Wilmot
Greenlee County, AZ – Sheriff Tim Sumner
Pima County, AZ – Sheriff Mark Napier
Kern County, CA- Sheriff Donny Youngblood
Modoc County, CA- Sheriff Mike Poindexter
Nevada County, CA- Sheriff Keith Royal
Siskiyou County, CA- Sheriff John E. Lopey
Custer County, CO- Sheriff Shannon K. Byerly
Delta County, CO- Sheriff Fred McKee
Garfield County, CO- Sheriff Lou Vallario
Hinsdale County, CO- Sheriff Ron Bruce
Gilpin County, CO – Sheriff Bruce Hartman
Larimer County, CO – Sheriff Justin Smith
Banks County, GA- Sheriff Carlton Speed
Dade County, GA- Sheriff Ray Cross
Hart County, GA- Sheriff Mike Cleveland
Stephens County, GA- Sheriff Randy Shirley
Thomas County- Sheriff R. Carlton Powell
Twiggs County, GA- Sheriff Darren Mitchum
Union County, GA- Sheriff Mack Mason
White County, GA- Sheriff Neal Walden
Benewah County, ID- Sheriff Dave Resser
Kootenai County, ID- Sheriff Ben Wolfinger
Nez Perce County, ID- Sheriff Joe Rodriguez
Bannock County, ID – Sheriff Lorin Nielsen
Brown County, IL- Sheriff Karl H. Groesch
DeKalb County, IL- Sheriff Roger Scott
Ford County, IL- Sheriff Mark R. Doran
Kane County, IL- Sheriff Don Kramer
Knox County, IL- Sheriff Dave Clague

McHenry County, IL- Sheriff Bill Prim
 Mclean County, IL- Sheriff Jon Sandage
 Marshall County, IL- Sheriff Rob Russell
 Mercer County, IL- Sheriff David Staley
 Ogle County, IL- Sheriff Brian E. VanVickle
 Perry County, IL- Sheriff Steve E. Bareis
 Piatt County, IL- Sheriff David Hunt
 St. Clair County, IL- Sheriff Richard Watson
 Stephenson County, IL- Sheriff David Snyders
 Toulon, IL- Sheriff Steven Sloan
 Floyd County, IN- Sheriff Frank Loop
 Hancock County, IN- Sheriff Michael Shepherd
 Jasper County, IN- Sheriff Terry J. Risner
 Lawrence County, IN- Sheriff Mike Branham
 Marshall County, IN- Sheriff Matthew Hassel
 Montgomery County, IN- Sheriff Mark Casteel
 Owen County, IN- Sheriff Leonard Hobbs
 Warrick County, IN- Sheriff Brett Kruse
 Adair County, IA- Sheriff Jeff Vanderwater
 Adel County, IA- Sheriff Chad W. Leonard
 Cerro Gordo, IA- Sheriff Kevin Pais
 Clay County, IA- Sheriff Chris Raveling
 Iowa County, IA- Sheriff Robert A. Rotter
 Mills County, IA- Sheriff Eugene Goos
 Palo Alto County, IA- Sheriff Lynn J. Schultes
 Plymouth County, IA- Mike VanOtterloo
 Sioux County, IA- Sheriff Dan Altena
 Barton County, KS- Sheriff Brian J. Bellendir
 Jackson County, KS- Sheriff Tim Morse
 Kearny County, KS- Sheriff David G. Horner
 Franklin County, KS- Sheriff Jeffrey O. Richards
 Wyandotte County, KS- Sheriff Donald Ash
 Grayson County, KY- Sheriff Norman Chaffins
 Jefferson County, KY- Sheriff John Aubrey
 Kenton County, KY- Sheriff Pat Morgan
 Daviess County, KY – Sheriff Keith Cain
 Fulton County, KY – Sheriff Robby Woods
 Bossier County, LA- Sheriff Julian C. Whittington
 Ouachita Parish, LA- Sheriff Jay Russell
 Iberia Parish, LA- Sheriff Louis Ackel
 Washington Parish, LA – Sheriff Randy Seal
 St. Charles Parish, LA – Sheriff Greg Champagne
 Barnstable County, MA- Sheriff James M. Cummings
 Bristol County, MA- Sheriff Thomas M. Hodgson
 Plymouth County, MA- Sheriff Joseph D. McDonald, Jr.
 Frederick County, MD – Sheriff Charles a. Jenkins
 Alger County, MI- Sheriff Todd Brock
 Baraga County, MI- Sheriff Richard H. Johnson
 Bay County, MI- Sheriff Troy R. Cunningham
 Berrien County, MI- Sheriff l. Paul Bailey
 Branch County, MI- Sheriff C. John Pollack
 Charlevoix County, MI- Sheriff Charles Vondra
 Chippewa County, MI - Sheriff Michael D. Bitnar
 Crawford County, MI- Sheriff Kirk A. Wakefield

Delta County, MI- Sheriff Edward L. Oswald
Emmet County, MI- Sheriff Peter Walin
Grand Traverse County, MI- Sheriff Thomas J. Bensley
Gratiot County, MI- Sheriff Douglas Wright
Hillsdale County, MI- Sheriff Timothy Parker
Iron County, MI- Sheriff Mark Valesano
Kent County, MI- Sheriff Larry Stelma
Keweenaw County, MI- Sheriff William Luokkanen
Leelanau County, MI- Sheriff Mike Borkovich
Livingston County, MI- Sheriff Michael L. Murphy
Luce County, MI- Sheriff John Cischke
Mackinac County, MI- Sheriff Scott A. Strait
Manistee County, MI- Sheriff John O'Hagan
Mason County, MI- Sheriff Kim C. Cole
Midland County, MI- Sheriff Scott Stephenson
Montcalm County, MI- Sheriff Michael Williams
Montmorency County, MI- Sheriff Chad Brown
Muskegon County, MI- Sheriff Michael Poulin
Newaygo County, MI- Sheriff Bob Mendham
Oceana County, MI- Sheriff Craig Mast
Ogemaw County, MI- Sheriff Howie S. Hanft
Osceola County, MI- Sheriff James A. Crawford
Oscoda County, MI- Sheriff Kevin R. Grace
Otsego County, MI- Matthew J. Nowicki
Presque Isle County, MI- Sheriff Robert W. Paschke
Roscommon County, MI- Sheriff Ed Stern
Sanilac County, MI- Sheriff Garry M. Biniecki
Shiawassee County, MI- Sheriff Brian BeGole
St. Clair County, MI- Sheriff Tim Donnellon
Tuscola County, MI- Sheriff Glen Skrent
Van Buren County, MI- Sheriff Daniel E. Abbott
Wexford County, MI- Sheriff Trent Taylor
Pettis County, MI – Sheriff Kevin Bond
Anoka County, MN – Sheriff James Stuart
Beltrami County, MN – Sheriff Phil Hodapp
Kandiyohi County,, MN – Sheriff Dan Hartog
Kittson County, MN – Sheriff Steve Porter
Meeker County, MN – Sheriff Brian Cruze
Sherburne County, MN – Sheriff Joel Brott
Todd County, MN – Sheriff Don Asmus
Cedar County, MO- Sheriff James McCrary
Christian County, MO- Sheriff Brad Cole
Clinton County, MO- Sheriff Larry Fish
Newton County, MO- Sheriff Chris Jennings
Osage County, MO- Sheriff Mike Bonham
Jasper County, MS- Sheriff Randy Johnson
Lawrence County, MS- Sheriff Lessie Butler
Anaconda-Deer Lodge County, MT- Sheriff Tim Barkell
Madison County, MT- Sheriff Roger Thompson
McCone County, MT- Sheriff Dave I. Harris
Powder River County, MT- Sheriff Allen E. Drane, Jr.
Prairie County, MT- Sheriff Keifer D. Lewis
Sweet Grass County, MT- Sheriff Dan Tranrud
Haywood County, NC – Sheriff Greg Christopher

Henderson County, NC – Sheriff Charlie McDonald
Moore County, NC- Sheriff Neil Godfrey
Onslow County, NC- Sheriff Hans Miller
Rockingham County, NC – Sheriff Sam Page
Swain County, NC – Sheriff Curtis A. Cochran
Dixon County, NE- Sheriff Don Taylor
Douglas County, NE- Sheriff Timothy Dunning
Fairbury, NE- Sheriff Nels L. Sorensen
Gage County, NE- Sheriff Millard "Gus" Gustafson
Hooker County, NE- Sheriff Wynn Wiens
Kimball County, NE- Sheriff Harry J. Gillway
Nuckolls County, NE- Sheriff Brad Baker
Perkins County, NE- Sheriff James Bruggeman
Humboldt County, NV- Sheriff Mike Allen
Lyon County, NV- Sheriff Alvin McNeil
Hunterdon County, NJ- Sheriff Fred W. Brown
Monmouth County, NJ- Sheriff Shaun Golden
Somerset County, NJ - Sheriff Frank J. Provenzano
Salem County, NJ – Sheriff Charles Miller
Chenango County, NY- Sheriff Ernest Cutting
Delaware County, NY- Sheriff Craig S. Dumond
Essex County, NY- Sheriff Richard Cutting
Franklin County, NY- Sheriff Kevin Mulverhill
Herkimer County, NY- Sheriff Christopher P. Farber
Yates County, NY – Sheriff Ronald Spike
Cavalier County, ND- Sheriff Greg Fetsch
Eddy County, ND- Sheriff Paul Lies
LaMoure County, ND- Sheriff Robert Fernandes
McKenzie County, ND- Sheriff Gary Schwartzenberger
Mercer County, ND- Sheriff Dean Danzeisen
Adair County, OK- Sheriff Jason Ritchie
Alfalfa County, OK- Sheriff Rick Wallace
Atoka County, OK- Sheriff Anthony Head
Beaver County, OK- Sheriff Reuben A. Parker, Jr.
Beckham County, OK- Derek Manning
Blaine County, OK- Sheriff Tony Almaguer
Bryan County, OK- Sheriff Johnny Christian
Caddo County, OK- Sheriff Lennis Miller
Canadian County, OK- Sheriff Chris West
Carter County, OK- Sheriff Chris Bryant
Cherokee County, OK- Sheriff Norman Fisher
Choctaw County, OK- Sheriff Terry Park
Cimarron County, OK- Sheriff Leon Apple
Cleveland County, OK- Sheriff Joseph K. Lester
Coal County, OK- Sheriff Bryan Jump
Comanche County, OK- Sheriff Kenny Stradley
Cotton County, OK- Sheriff Kent Simpson
Craig County, OK- Sheriff Heath C. Winfrey
Creek County, OK- Sheriff Bret R. Bowling
Custer County, OK- Sheriff Kenneth Tidwell
Delaware County, OK Harlan Moore
Dewey County, OK- Sheriff Clay Sander
Ellis County, OK- Sheriff Shane Booth
Garfield County, OK- Sheriff Jerry Niles

Garvin County, OK- Sheriff Larry K. Rhodes
Grady County, OK- Sheriff Jim Weir
Grant County, OK- Sheriff Scott Sterling
Greer County, OK- Sheriff Devin Huckabay
Harmon County, OK- Sheriff Joe D. Johnson
Harper County, OK- Sheriff Tra Snider
Haskell County, OK- Sheriff Tim Turner
Hughes County, OK- Sheriff Marcia Maxwell
Jackson County, OK- Sheriff Roger C. Levick
Jefferson County, OK- Sheriff Jeremie Wilson
Johnston County, OK- Sheriff Jon Smith
Kay County, OK- Sheriff Steve Kelley
Kingfisher County, OK- Sheriff Dennis Banther
Kiowa County, OK- Sheriff Jeff Smith
Latimer County, OK- Sheriff Jesse James
LeFlore County, OK- Sheriff Rob Seale
Lincoln County, OK- Sheriff Charlie Dougherty
Logan County, OK- Sheriff Damon Devereaux
Love County, OK- Sheriff Marty Grisham
Major County, OK- Sheriff Steven Randolph
Marshall County, OK- Sheriff Danny Cryer
Mayes County, OK- Sheriff Mike Reed
McClain County, OK- Sheriff Don L. Hewett
McCurtain County, OK- Sheriff Kevin Clardy
McIntosh County, OK- Sheriff Kevin Ledbetter
Murray County, OK- Sheriff Darin Rogers
Muskogee County, OK- Sheriff Rob Frazier
Noble County, OK- Sheriff Charlie Hanger
Nowata County, OK- Sheriff Richard Miller
Okfuskee County, OK- Sheriff R. Steven Worley
Oklahoma County, OK- Sheriff Paul D. Taylor
Okmulgee County, OK - Sheriff Eddy Rice
Osage County, OK- Sheriff Eddie Virden
Ottawa County, OK- Sheriff Jeremy E. Floyd
Pawnee County, OK- Sheriff David M. Waters
Payne County, OK- Sheriff R. B. Hauf
Pittsburg County, OK- Sheriff Chris Morris
Pontotoc County, OK- Sheriff John G. Christian
Pottawatomie County, OK- Sheriff Mike Booth
Pushmataha County, OK- Sheriff BJ Hedgecock
Roger Mills County, OK- Sheriff Darren Atha
Rogers County, OK- Sheriff Clinton S. Walton
Seminole County, OK- Sheriff Shannon D. Smith
Sequoyah County, OK- Sheriff Larry Lane
Stephens County, OK- Sheriff C. Wayne McKinney
Texas County, OK- Sheriff Matt Boley
Tillman County, OK- Sheriff Bobby Whittington
Tulsa County, OK- Sheriff Vic Regalado
Wagoner County, OK- Sheriff Chris Elliott
Washington County, OK- Sheriff Rick Silver
Washita County, OK- Sheriff Roger L. Reeve
Woods County, OK- Sheriff Rudy Briggs, Jr.
Woodward County, OK- Sheriff Kevin Mitchell
Ashland County, OH- Sheriff E. Wayne Risner

Clermont County, OH Robert S. Leahy
Mercer County, OH- Sheriff Jeff Grey
Union County, OH- Sheriff Malcum J. "Jamie" Patton
Butler County, OH – Sheriff Richard K. Jones
Gilliam County, OR- Sheriff Gary Bettencourt
Morrow County, OR- Sheriff Kenneth W. Matlack
Chester County, PA- Sheriff Carolyn B. Welsh
Berks County, PA – Sheriff Eric Weaknecht
Bradford County, PA – Sheriff Clinton “C.J.” Walters
Butler County, PA – Sheriff Michael T. Slupe
Beaver County, PA – Sheriff Tony Guy
Somerset County, PA – Sheriff Brad Cramer
Snyder County, PA – Sheriff John Zechman
Clearfield County, PA – Sheriff Michael Churner
Susquehanna County, PA – Sheriff Lance Benedict
Cameron County, PA – Sheriff Allen Neyman
Dauphin County, PA – Sheriff Nicholas Chimienti Jr.
Pike County, PA – Sheriff Kerry Welsh
Perry County, PA- Sheriff Steven Hile
Mifflin County, PA – Sheriff James Drayer
Lancaster County, PA – Sheriff Christopher R. Leppler
Blair County, PA - Sheriff James Ott
Beaufort County, SC – Sheriff PJ Tanner
Dewey County, SD- Sheriff Les Mayer
Faulk County, SD- Sheriff Hurt Hall
Stanley County, SD- Sheriff Brad Rathbun
Sully County, SD- Sheriff Bill Stahl
Hughes County, SD – Sheriff Mike Leidholt
Dickson County, TN- Sheriff Jeff Bledsoe
Madison County, TN- Sheriff John R. Mehr
McMinn County, TN- Sheriff Joe Guy
Anderson County, TX- Sheriff Greg Taylor
Borden County, TX- Sheriff Benny Ray Allison
Brazos County, TX – Sheriff Chris Kirk
Calhoun County, TX- Sheriff Bobbie BJ Vickery
Cochran County, TX- Sheriff Jorge De La Cruz
Collin County, TX- Sheriff Jim Skinner
Denton County, TX- Sheriff Tracy Murphree
Garza County, TX- Sheriff Terry Morgan
Hill County, TX- Sheriff Rodney Watson
Hood County, TX- Sheriff Roger Deeds
Jack County, TX- Sheriff Tom Spurlock
Jackson County, TX- Sheriff A.J. Louderback
Johnson County, TX- Sheriff Adam King
Lamb County, TX- Sheriff Gary Maddox
Lampasas County, TX- Sheriff Jesus G. Ramos
Lavaca County, TX- Sheriff Micah C. Harmon
Montague County, TX- Sheriff Marshall W. Thomas
Nolan County, TX- Sheriff David Warren
Parker County, TX- Sheriff Larry Folwer
Parmer County, TX- Sheriff Randy S. Geris
Randall County, TX- Sheriff Joel W. Richardson
Robertson County, TX- Sheriff Gerald Yezak
Rockwall County, TX – Sheriff Harold Eavenson

San Jacinto County, TX- Sheriff Greg Capers
San Patricio County, TX- Sheriff Charles Leroy Moody
Shackelford County, TX- Sheriff Edward A. Miller
Wheeler County, TX- Sheriff Wes Crites
Wise County, TX- Sheriff N. Lane Akin
Ochiltree County, TX – Terry L. Bouchard
Uintah County, UT- Sheriff Vance Norton
Utah County, UT- Sheriff James O. Tracy
Weber County, UT- Sheriff Terry L. Thompson
Bland County, VA- Sheriff Thomas J. Roseberry
Buckingham County, VA- Sheriff Billy Kidd
Wise County, VA- Sheriff R.D. Oakes
York-Poquoson County, VA- Sheriff J.D. Diggs
Bedford County, VA – Sheriff Mike Brown
Orange County, VT – Sheriff William Bohnyak
Klickitat County, WA- Sheriff Bob Songer
Hancock County, WV- Sheriff Ralph A. Fletcher
Jackson County, WV- Sheriff Tony J. Boggs
Burnett County, WI- Sheriff Ronald Wilhelm
Washington County, WI- Sheriff Dale K. Schmidt
Waupaca County, WI- Sheriff Bradley A. Hardel
Waukesha County, WI – Sheriff Eric Severson
Laramie County, WY – Sheriff Danny Glick
The Ohio Sheriffs' Association

(b) (6), (b) (7)(C)

From: (b) (6)
Sent: Tuesday, September 4, 2018 12:26 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6)
Subject: Wednesday - EEOB Immigration Roundtable with Sheriffs
Attachments: (b) (6)

I wanted to provide you with my contact information. Should Chief Provost or A/Deputy Director (b) (6), (b) (7)(C) need to contact me tomorrow, I will be in the EEOB earlier for meetings and will be glad to assist should they have any questions before the 3:00 pm event. Thank you again for your assistance with having your Principals' participation.

(b) (6)

(b) (6), (b) (7)(C)

Full Name:

Last Name:

First Name:

Job Title:

Company:

(b) (6)

Assistant Secretary Office of Partnership & Engagement
US DHS

Business Address:

3801 Nebraska Avenue; N.W.
Washington, DC 20528

Business:

Home:

Mobile:

Other:

Email:

Email Display As:

(b) (6)

(b) (6), (b) (7)(C)

Full Name:

(b) (6)

Last Name:

First Name:

Job Title:

Assistant Secretary Office of Partnership & Engagement

Company:

US DHS

Business Address:

3801 Nebraska Avenue; N.W.
Washington, DC 20528

Business:

Home:

Mobile:

Other:

(b) (6)

Email:

Email Display As:

(b) (6), (b) (7)(C)

Subject: White House Deputies Immigration Call

Location: (b) (7)(E) Pin: (b) (7)(E)

Start: Tue 9/18/2018 4:30 PM

End: Tue 9/18/2018 5:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Grady.Scheduler

Required Attendees: S2 Internal (b) (7)(E); (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) Scheduler, (b) (6)
(b) (6), (b) (7)(C) Vitiello, Ronald
D; PROVOST, CARLA (USBP); (b) (6), (b) (7)(C)
MCALEENAN, KEVIN K; (b) (6), (b) (7)(C)

Optional Attendees: (b) (6), (b) (7)(C) CBP COMMISSIONER SCHEDULER

DO NOT FORWARD OR COPY THIS INVITATION

If there are any questions, please contact (b) (6)

Requester:

White House Office of Policy

Front Office lead:

(b) (6), (b) (7)(C)

Attendees:

Acting Deputy Secretary

Carla Provost, CBP

Ron Vitiello, (b) (6), (b) (7)(C) ICE

(b) (6) USCIS

(b) (6) OGC

(b) (6) PLCY

Call Number:

Dial In: (b) (7)(E)

Participant Code: (b) (7)(E)

Scheduling Contact:

(b) (6)

Special Assistant for Policy Coordination

(b) (6)

Agenda:

- I. Border Apprehension of FAMUs with Criminal and/or Unsafe Adults (5 mins) (DHS/HHS)

- II. Asylum Eligibility (5 mins)**
 - a. DOJ regs (DOJ/WHCO)
 - b. Next steps (DOJ/DHS)
- III. International Engagement with Mexico (5 mins)**
 - a. Status of Mexico negotiations (DHS/State)
 - b. Next steps (DHS/State)
- IV. UAC Capacity and Discharges (10 mins)**
 - a. Current capacity & discharge rate (HHS) (goal: below 90%)
 - b. Assistance currently provided & other assistance requested (OMB, HHS)
 - c. In-custody adjudication (DOJ)
 - d. Development of 20+ day detention options (DHS)
- V. Other Check-Ins Following PC (5 mins)**
 - a. Credible fear process improvements (USCIS)
 - b. Expedited FAMU docket (DOJ)

Invited Principals:

HHS – Deputy Secretary (b) (6)
 State – Assistant Secretary (b) (6)
 DOJ – Deputy Attorney General (b) (6) Assistant Attorney General (b) (6)
 DOD – Assistant Secretary (b) (6)
 COS – Deputy Chief of Staff (b) (6)
 DCOS/P – Deputy Policy Coordinator (b) (6)
 DPC – Deputy Director (b) (6)
 NSC – Homeland Security Advisor (b) (6) Senior Director (b) (6)
 OMB – Deputy Director (b) (6)
 WHCO – Deputy Counsel (b) (6)
 OLA – Deputy Director (b) (6)
 WH Comms – Deputy Director (b) (6)
 Staff Sec – Deputy Staff Secretary (b) (6)
 OVP – (b) (6)

Briefing Materials:

Yes

(b) (6), (b) (7)(C)

Subject: White House Deputies Immigration Call *Director Cissna to Chair*
Location: (b) (7)(E) Pin: (b) (7)(E)

Start: Tue 10/2/2018 4:30 PM
End: Tue 10/2/2018 5:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Grady.Scheduler

Required Attendees: (b) (6)
(b) (6), (b) (7)(C) Cissna, Francis; Scheduler, Cissna; (b) (6)
(b) (6), (b) (7)(C) PROVOST, CARLA (USBP); (b) (6), (b) (7)(C)
CBP COMMISSIONER
SCHEDULER; HUDSON, RICHARD M; PETERLIN, MEGHANN K; (b) (6), (b) (7)(C)
LUCK, SCOTT A (USBP)

DO NOT FORWARD OR COPY THIS INVITATION

If there are any questions, please contact (b) (6)

Front Office lead:

(b) (6), (b) (7)(C)

Attendees:

Director Cissna for Acting Deputy Secretary

Chief Provost, CBP

(b) (6), (b) (7)(C) ICE

(b) (6) USCIS

(b) (6) OGC

(b) (6) PLCY

Agenda:

- I. POTUS Meeting Preview (DCOS) (2 mins)
- II. Merit-Based and Related Immigration Initiatives
 - a. H-1B Reforms (USCIS) (5 mins)
 - i. H-1B regulation
 - ii. Status of matrix of options
 - b. Diversity Visa Reforms (State) (2 mins)
 - c. End Chain Migration (OLA) (5 mins)
- III. Border Security & Ending Catch and Release
 - a. Mexico Negotiations (State/DHS) (5 mins)
 - b. Timeline for finalizing the asylum regulation (DHS/DOJ) (2 mins)
 - c. Family unit expedited docket (HHS/DOJ) (10 mins)
 - i. Outcome of discussions regarding detention process after an alien receives a final removal order but before an appeal (DOJ)
 - ii. Outcome of collective bargaining review to increase use of courtrooms (DOJ)

iii. Status of HHS processes (service of documents and court selection) (HHS)

Invited Principals:

HHS – Deputy Secretary (b) (6)
State – Assistant Secretary (b) (6)
DOJ – Deputy Attorney General (b) (6) Assistant Attorney General (b) (6)
DOD – Assistant Secretary (b) (6)
COS – Deputy Chief of Staff (b) (6)
DCOS/P – Deputy Policy Coordinator (b) (6)
DPC – Deputy Director (b) (6)
NSC – Homeland Security Advisor (b) (6) Senior Director (b) (6)
OMB – Deputy Director (b) (6)
WHCO – Deputy Counsel (b) (6)
OLA – Deputy Director (b) (6)
WH Comms – Deputy Director (b) (6)
Staff Sec – Deputy Staff Secretary (b) (6)
OVP – (b) (6)

(b) (6), (b) (7)(C)

Subject: White House Deputies Immigration Call (b) (6), (b) (7)(C) to Chair for DHS*
Location: (b) (7)(E) Pin: (b) (7)(E)

Start: Tue 9/25/2018 4:30 PM
End: Tue 9/25/2018 5:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b) (6), (b) (7)(C) Scheduler

Required Attendees:

(b) (6)
Cissna, Francis; Scheduler, Cissna; (b) (6)
PROVOST, CARLA (USBP); (b) (6), (b) (7)(C)
CBP COMMISSIONER
SCHEDULER; HUDSON, RICHARD M; PETERLIN, MEGHANN K; (b) (6), (b) (7)(C)

DO NOT FORWARD OR COPY THIS INVITATION

If there are any questions, please contact (b) (6)

Front Office lead:

(b) (6), (b) (7)(C)

Attendees:

Acting Deputy Secretary

Chief Provost, CBP

(b) (6), (b) (7)(C) ICE

(b) (6) USCIS

(b) (6) OGC

(b) (6) PLCY

Scheduling Contact:

(b) (6)

Special Assistant for Policy Coordination

(b) (6)

Agenda:

- I. Oval Meeting Next Steps (DCOS) (2 mins)
- II. Credible Fear Improvements (USCIS) (5 mins)
- III. Expedited Docket (DOJ/DHS) (10 mins)
 - a. Resources needed (DOJ/DHS)
 - b. Timeline and metrics to measure success (DOJ)
- IV. Options for 20+ Day Family Detention (DHS) (5 mins)
- V. UAC In-Custody Adjudication (DOJ) (5 mins)

Invited Principals:

HHS – Deputy Secretary (b) (6)
State – Assistant Secretary (b) (6)
DOJ – Deputy Attorney General (b) (6) Assistant Attorney General (b) (6)
DOD – Assistant Secretary (b) (6)
COS – Deputy Chief of Staff (b) (6)
DCOS/P – Deputy Policy Coordinator (b) (6)
DPC – Deputy Director (b) (6)
NSC – Homeland Security Advisor (b) (6) Senior Director (b) (6)
OMB – Deputy Director (b) (6)
WHCO – Deputy Counsel (b) (6)
OLA – Deputy Director (b) (6)
WH Comms – Deputy Director (b) (6)
Staff Sec – Deputy Staff Secretary (b) (6)
OVP – (b) (6)

(b) (6), (b) (7)(C)

Subject: White House Wall Brief
Location: White House

Start: Wed 9/5/2018 1:00 PM
End: Wed 9/5/2018 2:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)
Required Attendees: (b) (6), (b) (7)(C)

From: (b) (6)
Sent: Tuesday, September 4, 2018 9:07 AM
To: PETERLIN, MEGHANN K (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) BOYD, VALERIE S (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: briefing on the wall (DCOS office)

Let's plan for 1pm on the 5th.

(b) (6)
Director of Border Security
National Security Council
The White House
(b) (6)

From: PETERLIN, MEGHANN K (b) (6), (b) (7)(C)
Sent: Monday, September 3, 2018 7:16 PM
To: (b) (6)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) BOYD, VALERIE S (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: RE: Broader briefing on the wall

Hi (b) (6) I hope you're having a great weekend.

I spoke with Chief Provost again and we'd ask that we please find a time when she and (b) (6), (b) (7)(C) are both available to brief (b) (6), (b) (7)(C) and the others. It'll help ensure we're able to answer even the most detailed questions that may come up.

(b) (6), (b) (7)(C) you mentioned previously that 9/5 – 1300-1530 is open on the Chief's Schedule. Is that still a time we could propose? Adding (b) (6), (b) (7)(C) to this thread too).

Thanks much!

Meghann

From: PETERLIN, MEGHANN K

Sent: Wednesday, August 29, 2018 2:21 PM

To: (b) (6)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Broader briefing on the wall

Looks like I spoke too soon (apologies!) – (b) (6), (b) (7) is out all that week and ideally we'd like to have her join. I've asked for a few dates/times next week that would work for the Chief so we can offer. May I circle back shortly? Or, if you all have some other availability next week, glad to work it that direction!

From: (b) (6)

Sent: Wednesday, August 29, 2018 2:18 PM

To: PETERLIN, MEGHANN K (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

BOYD, VALERIE S

(b) (6), (b) (7)(C)

(b) (6)

Subject: Re: Broader briefing on the wall

Yes. An hour works perfectly.

Thank you.

Sent from my iPhone

On Aug 29, 2018, at 2:16 PM, PETERLIN, MEGHANN K (b) (6), (b) (7)(C)

Hi (b) (6) I hope you're having a good day. The Chief is on the Hill part of the day. 1300 on 9/12 works well, but as a flag she'll have a hard stop at 1400. If that works for you all, we'll lock it in!

Meghann

From: (b) (6)

Sent: Wednesday, August 29, 2018 1:28 PM

To: PETERLIN, MEGHANN K (b) (6), (b) (7)(C)

(b) (6)

Subject: Fwd: Broader briefing on the wall

Hi MEGHANN:

A Deputies meeting just landed at that time so we would like to move it to 1pm on 9/12.

From: PETERLIN, MEGHANN K (b) (6), (b) (7)(C)

Sent: Tuesday, August 28, 2018 11:29 PM

To: (b) (6)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

BOYD, VALERIE S

(b) (6), (b) (7)(C)

Cc: [REDACTED] (b) (6)

(b) (6), (b) (7)(C)

Subject: RE: Broader briefing on the wall

Hi (b) (6) I hope your Wednesday is off to a great start. We've confirmed with Chief Provost and (b) (6), (b) (7)(C) for September 6; glad to support.

We see (b) (6), (b) (7)(C) brief description below, and if you have any additional information we'd be grateful – genesis of this particular ask, etc. Want to ensure we're prepared to provide what she needs.

Will keep an eye out for the calendar invitation & WAVES!

Thanks so much!

Meghann

From: [REDACTED] (b) (6)

Sent: Tuesday, August 28, 2018 2:30 PM

To: [REDACTED] (b) (6), (b) (7)(C)

[REDACTED] PETERLIN, MEGHANN K (b) (6), (b) (7)(C)

Cc: [REDACTED] (b) (6)

Subject: Broader briefing on the wall

Good afternoon:

This is a follow-up from the DHS/DOD environmental briefing from yesterday with HSA (b) (6), (b) (7)(C)

Can we lock in next Thursday, September 6 from 2-3pm for Chief Provost and (b) (6), (b) (7)(C) to come over to give a wall brief?

Primary attendees are:

(b) (6) Deputy Assistant to the President, DCOS-P office

(b) (6) Special Assistant to the President, DPC

(b) (6) Senior Director, NSC

(b) (6)

Director of Border Security

National Security Council

The White House

(b) (6)

On Aug 27, 2018, at 6:35 PM, (b) (6)

(b) (6) and (b) (6)

Can we arrange a broader meeting to talk about the wall? I want to know what the priority areas are, how they are chosen, how much funding we have, how we've gotten it, what our long-range planning is, etc.

This can be structured as a White House briefing. We can invite (b) (6), (b) (7)(C) as the DPC representative.

(b) (6)

(b) (6)

Office of the Deputy Chief of Staff

Office: (b) (6)

Cell: (b) (6)

(b) (6)

(b) (6), (b) (7)(C)

Subject: Travel to RRB

Start: Wed 9/5/2018 4:00 PM
End: Wed 9/5/2018 4:30 PM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

Categories: Travel